Welcome to the
Anne Arundel County Board of Education Workshop

Superintendent’s Recommended
FY2023 Operating & Capital Budgets

January 18, 2022
“...the unquestionable truth is that the members of our AACPS team have been unwavering in their commitment to excellence despite ongoing circumstances that no one could have predicted.”

George Arlotto, Ed.D.
Superintendent of Schools
Operating Budget
A 12-Step Process

1. Kicking Off the Process
2. Program Manager Review
3. Director Review
4. Associate & Assistant Superintendent Review
5. Deputy Superintendent & Chief Review
6. Superintendent Review
7. Superintendent Decision, Recommendation & Presentation
8. Board Request
9. County Executive Recommendation
10. County Council Approval
11. Board Adoption
12. Budget Implementation
## FY2023 Superintendent’s Recommended Operating & Capital Budgets

**FY2023 Superintendent’s Recommended Budget**

$1,559,159,797

### Revenue Source

<table>
<thead>
<tr>
<th>Unrestricted General Funds</th>
<th>FY2022 ($)</th>
<th>FY2023 ($)</th>
<th>Net Change ($)</th>
</tr>
</thead>
<tbody>
<tr>
<td>Federal</td>
<td>2,750,000</td>
<td>3,250,000</td>
<td>500,000</td>
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<tr>
<td>State</td>
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<td>433,295,231</td>
<td>28,479,931</td>
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<tr>
<td>County</td>
<td>784,741,000</td>
<td>883,041,966</td>
<td>98,300,966</td>
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<tr>
<td>Local *</td>
<td>23,205,000</td>
<td>23,445,000</td>
<td>240,000</td>
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</tbody>
</table>

**Unrestricted General Funds**

1,215,511,300

1,343,032,197

127,520,897

### Restricted Funds

<table>
<thead>
<tr>
<th>Restricted Funds</th>
<th>FY2022 ($)</th>
<th>FY2023 ($)</th>
<th>Net Change ($)</th>
</tr>
</thead>
<tbody>
<tr>
<td>Restricted Grants</td>
<td>74,548,600</td>
<td>134,873,200</td>
<td>60,324,600</td>
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<tr>
<td>Internal Service Fund – Health Care</td>
<td>43,492,800</td>
<td>43,706,100</td>
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<td>Food Service Fund</td>
<td>37,548,300</td>
<td>37,548,300</td>
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</table>

**Restricted Funds**

155,589,700

216,127,600

60,537,900

### Total Estimated Revenues

**Total Estimated Revenues**

1,371,101,000

1,559,159,797

188,058,797

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*Local Revenue includes Fund Balance and other local revenue sources such as program fees, interest income, use of buildings, and encumbrance liquidations.*
FY2023 Superintendent’s Recommended Budget

$ 1,559,159,797

Estimated Revenue Summary

- County: 57.1%
- State: 28.4%
- Federal: 7.7%
- Local & Fund Balance: 4.4%
- Food Service Fund: 2.4%
Total Required County MOE Amount

$784,741,000  FY2022: County Contribution (Unrestricted)

+ 9,070,097   387.75 Student Increase used for MOE

$793,811,097  FY2023: Total MOE Requirement
### Per Pupil Revenue

#### September 30, 2010  Enrollment – 75,481

<table>
<thead>
<tr>
<th>School System</th>
<th>FY2011</th>
<th>Rank</th>
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<tbody>
<tr>
<td>Worcester</td>
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<td>Baltimore City</td>
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<tr>
<td>Montgomery</td>
<td>$15,776</td>
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<tr>
<td>Howard</td>
<td>$15,403</td>
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<tr>
<td>Allegany</td>
<td>$15,300</td>
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<tr>
<td>Kent</td>
<td>$15,214</td>
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<tr>
<td>Somerset</td>
<td>$14,901</td>
<td>7</td>
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<tr>
<td>Prince George's</td>
<td>$14,618</td>
<td>8</td>
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<tr>
<td><strong>Total State</strong></td>
<td>$14,351</td>
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<tr>
<td>Garrett</td>
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<td>Baltimore</td>
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<td>Calvert</td>
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<td><strong>Anne Arundel</strong></td>
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<td>Dorchester</td>
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<tr>
<td>Charles</td>
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<tr>
<td>Harford</td>
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<tr>
<td>Carroll</td>
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<td>Cecil</td>
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<td>Caroline</td>
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<tr>
<td>Washington</td>
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<td>Queen Anne's</td>
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<tr>
<td>Talbot</td>
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<tr>
<td>St. Mary's</td>
<td>$12,034</td>
<td>24</td>
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</tbody>
</table>

**Source**: Local School Budgets, Department of Legislative Services

#### September 30, 2020  Enrollment – 83,052

<table>
<thead>
<tr>
<th>School System</th>
<th>FY2021</th>
<th>Rank</th>
</tr>
</thead>
<tbody>
<tr>
<td>Somerset</td>
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<tr>
<td>Worcester</td>
<td>$20,092</td>
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<tr>
<td>Kent</td>
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<tr>
<td>Prince George's</td>
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<tr>
<td>Baltimore City</td>
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<tr>
<td>Montgomery</td>
<td>$17,899</td>
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<tr>
<td>Allegany</td>
<td>$17,826</td>
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<tr>
<td>Howard</td>
<td>$17,776</td>
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<td>Dorchester</td>
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<tr>
<td><strong>Total State</strong></td>
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<tr>
<td>Caroline</td>
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<td>Wicomico</td>
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<td>Calvert</td>
<td>$16,729</td>
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<tr>
<td>Charles</td>
<td>$16,672</td>
<td>13</td>
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<tr>
<td>Garrett</td>
<td>$16,601</td>
<td>14</td>
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<tr>
<td>Baltimore</td>
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<td>Washington</td>
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<td>St. Mary's</td>
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<td><strong>Anne Arundel</strong></td>
<td>$15,842</td>
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<tr>
<td>Cecil</td>
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<tr>
<td>Talbot</td>
<td>$15,627</td>
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<tr>
<td>Carroll</td>
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<tr>
<td>Queen Anne's</td>
<td>$15,489</td>
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<td>Harford</td>
<td>$15,411</td>
<td>23</td>
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<tr>
<td>Frederick</td>
<td>$15,214</td>
<td>24</td>
</tr>
</tbody>
</table>

**Source**: Local School Budgets, Department of Legislative Services
Foundation Funding

Per Pupil Funding Level
(State and Local Split, Foundation Only)
FY2023 Operating Budget

$ 1,559,159,797

Salaries, Wages & Benefits

- **67.1%** Classroom
  - Teachers
  - Instructional Assistants
  - Substitutes
- **22.2%** School Support
  - Principals
  - School Secretaries
  - School Counselors
  - Psychologists
- **9.2%** Business Support
  - Custodians
  - Accountants
  - Bus Drivers
  - Secretaries
  - Clerks/Technicians
- **1.5%** Administration
  - Superintendent
  - Deputy Superintendent
  - Chiefs
  - Directors

89.3% of personnel costs related to positions in front of students every day

*Variable Costs*
- Contracted Services
- Equipment
- Legal Fees
- Materials of Instruction
- Professional Development
- Technology
- Textbooks
- Tuition Reimbursements

Variable Costs* 10.7%

Transportation 4.6%

Utilities 3.1%

Non-Public Tuition 2.2%
## FY2023 Superintendent’s Recommended Budget

$1,559,159,797

### Summary of Recommendations

<table>
<thead>
<tr>
<th>Unrestricted Operating Budget Change</th>
<th>Employee Compensation</th>
<th>$ 55,675,274</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>Commitments &amp; ESSER Funding Cliff</td>
<td>28,313,900</td>
</tr>
<tr>
<td></td>
<td>Enhancements for Student Achievement</td>
<td>43,531,723</td>
</tr>
<tr>
<td><strong>Unrestricted Operating Budget Change</strong></td>
<td></td>
<td><strong>$ 127,520,897</strong></td>
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<table>
<thead>
<tr>
<th>Restricted Operating Budget Change</th>
<th>Grant Funds</th>
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</thead>
<tbody>
<tr>
<td></td>
<td>Internal Service Fund – Health Care</td>
<td>213,300</td>
</tr>
<tr>
<td></td>
<td>Food Service Fund</td>
<td>0</td>
</tr>
<tr>
<td><strong>Restricted Operating Budget Change</strong></td>
<td></td>
<td><strong>$ 60,537,900</strong></td>
</tr>
</tbody>
</table>

**Net Change FY2023 Superintendent’s Recommended Budget**

$188,058,797
Employee Compensation

$ 55,675,274

• Compensation increases 55,675,274

Details:

• Compensation increases: A placeholder equivalent to a step increase for all eligible employees, a 4 percent cost-of-living increase for all employees, a placeholder for the FY16 catchup step for Units II-VI. Blueprint mandated salary enhancement for NBC teachers, and the remaining portion of the approved FY22 mid-year step increase for all employees.
Commitments

$ 9,558,195

• Charter/Contract School per pupil increase 2,790,900
• Crofton High School – New School Opening – Final Year 1,736,905
• Early Childhood & School Readiness – Blueprint Replacement 859,990
• Special Education – Blueprint Replacement 4,170,400

Details:

• Charter/Contract Schools: Provides anticipated mandatory pro-rata funding increases for all contract/charter schools.
• Crofton High School: Provides the key positions necessary for opening the final year of the new high school (grades 9-12) in the 2022-2023 school year and non-position budgets such as MOI, contracts, etc. Recommend 19.1 new positions.
• Early Childhood & School Readiness – Provides unrestricted funding replacing current Blueprint restricted funds for Early Childhood & School Readiness. Recommend 13.6 existing positions.
• Special Education – Provides unrestricted funding replacing current Blueprint restricted funds for Special Education. Recommend 70.4 existing positions.
## ESSER Funding Cliff

### $18,755,705

- **Elementary Reading – Literacy Initiatives**: 526,714
- **Facilities – HVAC Maintenance**: 2,100,000
- **Instructional Technology – Learning Management Specialist**: 102,700

### Details:

- **Elementary Reading – Literacy Initiatives**: Supports intentional, systematic instruction in foundational skills for staff training and materials of instruction for students.

- **Facilities – HVAC Maintenance**: Provides funding for enhanced maintenance and repairs of mechanical, ventilation, and air conditioning systems, enabling the equipment to run as designed, therefore improving indoor air quality.

- **Instructional Technology – Learning Management Specialist**: Provides direct teacher support on Brightspace while assisting with technology tool integration within the Learning Management System. Recommend 1.0 new position.
ESSER Funding Cliff (continued)  $ 18,755,705

- Temporary Teacher Assistants and Long-Term Substitutes 6,154,321
- Technology 4,660,600
- Virtual Academy 5,132,570
- Visual Arts 78,800

Details:

- **Temporary Teacher Assistants and Long-Term Substitutes:** Provides funding for valuable direct and consistent support to students in the classroom with Temporary Teacher Assistants and Long-Term Substitutes.

- **Technology:** Provides funding for a portion of the leases of Unit I laptops and student Chromebooks acquired during the pandemic.

- **Virtual Academy:** Provides funding to continue the AACPS virtual school launched this year. Recommend 60.0 existing positions.

- **Visual Arts:** Provides funding for a Teacher Specialist for the Visual Arts Office to support curriculum and visual arts staff for grades PreK-12. Recommend 1.0 existing position.
Enhancements for Student Achievement $ 11,742,350

- Teachers for Class Size Reduction 9,613,600
- Teachers for Enrollment Growth 1,339,600
- Teachers for Enrollment Growth – Cultural Arts & EEE 789,150

Details:

- **Teachers for Class Size Reduction**: Provides additional classroom teachers to help address existing class sizes. Recommend 122.0 new positions.

- **Teachers for Enrollment Growth**: Provides additional classroom teachers to keep staffing on pace with enrollment growth. Recommend 17.0 new positions.

- **Teachers for Enrollment Growth – Cultural Arts & EEE**: Provides additional cultural arts and EEE teachers to keep staffing on pace with enrollment growth. Recommend 10.0 new positions.
Enhancements for Student Achievement

$ 5,177,400

• Teaching Assistants and Permanent Substitutes 1,261,000
• Teacher Specialist & Technicians – Early Childhood 216,600
• Prekindergarten – Half-day to Full-day Conversion 3,699,800

Details:

• Teaching Assistants and Permanent Substitutes: Provides student Advocates for secondary schools, additional Kindergarten teacher assistants, and Permanent Substitutes. Recommend 30.0 new positions.

• Teacher Specialist & Technicians – Early Childhood: Provides a Specialist and Technicians to support with mandated PreK expansion. Recommend 3.0 new positions.

• PreKindergarten – Full Day: Provides additional teachers and teacher assistants to carry out the PreK expansion mandated by the Blueprint legislation. Recommend 54.5 new positions.
Enhancements for Student Achievement

$1,442,594

- RTC Specialist & RSA Teachers: 417,900
- Substitute Teacher Pay Increase: 1,024,694

Details:
- RTC Specialist & RSA Teachers: Provides a specialist and additional teachers to expand our Resident Teacher Certification Program and support new teachers. Recommend 5.0 new positions.
- Substitute Teacher Pay Increase: Increases substitute teacher pay from $115/day to $125/day and long-term substitute teacher pay from $145/day to $155/day.
## Enhancements for Student Achievement

$2,150,460

- English Language Development Teachers (6.3) and Technicians (21)  
  $1,943,760
- Bilingual Facilitators  
  $206,700

### Details:

- **English Language Development Teachers and Technicians**: Supports students in the English Language Development (ELD) program and provides instruction to English Learners, assists with student assessments, and performs other duties to service students requiring ELD services. Recommend 27.3 new positions.

- **Bilingual Facilitators**: Provides international students and families with access to AACPS programs in order to help ensure equity. Recommend 3.0 new positions.
Enhancements for Student Achievement

$1,734,495

- Enhancing Elementary Excellence – Old Mill Cluster  
  1,631,795
- Instructional Technology – Online Learning Specialist  
  102,700

Details:

- **Enhancing Elementary Excellence**: Provides funds to implement the AACPS concept of thematic elementary schools, which includes focused instruction related to the theme alongside integrated curricular connections. Recommend 7.5 new positions.

- **Instructional Technology – Online Learning Specialist**: Provides support and access to the online learning world for remedial and original credit as well as AACC digital programming. Position is an expert in maximizing Brightspace utilization. Recommend 1.0 new position.
Enhancements for Student Achievement  $ 208,900

- CAT-North Teachers – Aviation: Provides a teacher for the new Aviation Program. Recommend 1.0 new position.  88,800
- Career and Technical Education – Manager: Provides a manager to support the goals of the Blueprint legislation, Policy Area III, for 45% of graduating students to have either earned industry recognized certification or have completed a youth apprenticeship. Recommend 1.0 new position.  120,100

Details:

- **CAT-North Teachers – Aviation**: Provides a teacher for the new Aviation Program. Recommend 1.0 new position.

- **Career and Technical Education – Manager**: Provides a manager to support the goals of the Blueprint legislation, Policy Area III, for 45% of graduating students to have either earned industry recognized certification or have completed a youth apprenticeship. Recommend 1.0 new position.
Enhancements for Student Achievement $378,500

- Operations – Preventative Maintenance Staffing: Provides funds for additional personnel to bring staffing up to industry standard levels. Recommend 6.0 new positions. $321,000
- Registrar – North County High School: Provides funds for additional support to help timely process enrollments and withdrawals at the school. Recommend 1.0 new position. $57,500
- Studio 39 Business Manager: Provides funds to support the unique building needs of Studio 39 to help ensure the space is properly utilized for the Performing Visual Arts Program. This position will be combined with an existing 0.60 position to make a 1.0 FTE. Recommend 0.4 new position. $0

Details:

- Operations – Preventative Maintenance Staffing: Provides funds for additional personnel to bring staffing up to industry standard levels. Recommend 6.0 new positions.
- Registrar – North County High School: Provides funds for additional support to help timely process enrollments and withdrawals at the school. Recommend 1.0 new position.
- Studio 39 Business Manager: Provides funds to support the unique building needs of Studio 39 to help ensure the space is properly utilized for the Performing Visual Arts Program. This position will be combined with an existing 0.60 position to make a 1.0 FTE. Recommend 0.4 new position.
### Enhancements for Student Achievement

$6,967,655

- **Special Education – Birth to 21 Program**: 6,445,920
- **Special Education – TSA Pay Increase**: 442,935
- **Special Education – Vision Teacher**: 0
- **Adapted Physical Education Teacher Specialist**: 78,800

**Details:**

- **Special Education – Birth to 21 Program**: Provides funds to address enrollment growth, as well as federal and state compliance, to help narrow the achievement gap. Recommend 93.6 new positions.

- **Special Education – TSA Pay Increase**: Increases TSA pay from $14/hour to $15/hour to attract viable candidates to work with our Special Education students.

- **Special Education – Vision Teacher**: Provides an FTE so these services can be converted from Contracted Services to a full-time Blind and Visually Impaired Program teacher. Recommend 1.0 existing position.

- **Adapted Physical Education Teacher Specialist**: Provides funds for an additional Specialist to address the increase in the number of students requiring adapted physical education service on their IEP and 504 plan. Recommend 1.0 new position.
Enhancements for Student Achievement  

$ 1,171,300

- Community and School Based Programming – Instructional Paraprofessional Technicians  
  1,171,300

- Community and School Based Programming – Manager & Specialist for Community Schools  
  0

Details:

- **Community and School Based Programming – Instructional Paraprofessional Technicians:** Provides funds for additional education supports for the increasing number of Community Schools as mandated by the Blueprint legislation. Recommend 17.0 new positions.

- **Community and School Based Programming – Manager & Specialist for Community Schools:** Provides funds for a Program Manager and Budgeting Specialist to support the growing number of Community Schools. Recommend 2.0 new positions.
Enhancements for Student Achievement $ 102,700

- Financial Operations – Blueprint Fiscal Support Specialist 0
- Human Resources – Blueprint Certification Specialist & Recruiter 0
- Human Resources – Blueprint HRIS Process Specialist 102,700
- Instructional Data Division – Blueprint Data Reporting Specialist 0

Details:

- **Financial Operations – Blueprint Fiscal Support Specialist**: Provides funds for a Specialist to assist with the increased financial tracking and reporting requirements of the Blueprint Legislation. Recommend 1.0 new position.

- **Human Resources – Blueprint Certification Specialist & Recruiter**: Provides funds for an additional Certification Specialist and Recruiter necessary to implement changes to our processes resulting from the Blueprint Legislation. Recommend 2.0 new positions.

- **Human Resources – Blueprint HRIS Process Specialist**: Provides funds for an additional Specialist to manage the loading and auditing of salary records and notifications resulting from changes imposed on our processes by the Blueprint Legislation. Recommend 1.0 new position.

- **Instructional Data Division – Blueprint Data Reporting Specialist**: Provides funds for a Reporting Specialist to create processes and protocols to collect and accurately report all data in light of the increased reporting requirements of both ESSER and Blueprint legislation. Recommend 1.0 new position.
Enhancements for Student Achievement

$ 2,400,160

- Alternative Education – Therapeutic Elementary Education Program 870,060
- Assistant Principals 1,530,100

Details:

- **Alternative Education – Therapeutic Elementary Education Program**: Supports a K-5 elementary program for students with behavioral barriers to learning. Recommend 6.6 new positions.

- **Assistant Principals**: Provides funds for additional Assistant Principals to support the increased requirements for school administration mandated by the Blueprint legislation. Recommend 11.0 new positions.
Enhancements for Student Achievement $1,915,160

- Pupil Personnel Workers: 251,640
- School Counselors: 722,580
- School Psychologists: 531,840
- School Social Workers: 329,700
- Social-Emotional Learning and Wellness Teacher Specialist: 79,400

Details:

- **Pupil Personnel Workers**: Provides additional Pupil Personnel Workers to address the issues of chronic absenteeism, social and emotional trauma, and homelessness. Recommend 2.0 new positions.

- **School Counselors**: Provides additional School Counselors to support schools with increased enrollment and growing behavioral mental health-based incidents. Recommend 7.0 new positions.

- **School Psychologists**: Provides additional School Psychologists to focus on supporting the Early Childhood requirements of the Blueprint legislation. Recommend 4.4 new positions.

- **School Social Workers**: Provides additional School Social Workers in response to the growing need for mental health supports. Recommend 3.0 new positions.

- **Social-Emotional Learning & Wellness Teacher Specialist**: Provides a Specialist to support schools in the implementation of social-emotional learning and wellness initiatives. Recommend 1.0 new position.
Enhancements for Student Achievement

$ 104,700

- Security Specialist: Provides an additional Specialist to manage the physical security needs for all AACPS buildings. Recommend 1.0 new position.

- Single Textbook Adoption Program - Technician: Converts two temporary positions into one full-time technician position. Recommend 1.0 new position.
Enhancements for Student Achievement

$1,311,500

- Technology – Information Security Management: Provides an additional Senior Information Security Administrator position to manage the increased technology security needs. Recommend 1.0 new position.

- Technology – Technology Support Services: Provides additional Specialists and Computer Lab Technicians to support the increased technology needs. Recommend 12.0 new positions.

- Technology – Telecommunications Specialist – Field Office: Provides an additional Specialist to service the telephone systems for all AACPS buildings. Current staff consists of one Technician and two Specialists. Recommend 1.0 new position.
Enhancements for Student Achievement

$ 6,347,454

- Transportation – Buses for Prismatic Calculated Shortage: Provides funding for the 32 additional buses recommended by Prismatic’s consulting routing work.
  $2,294,400
- Transportation – COLA for Bus Contractors: Provides funding for a 10% COLA for Contractor Bus Drivers and Aides.
  $3,427,908
- Transportation – Driver Trainer: Provides an additional Driver Trainer to allow for overlapping training cycles to reduce trainee wait time. Recommend 1.0 new position.
  $50,600
- Transportation – Vans for Non-Public Student Transportation: Provides funding and staff for the use of alternate school vehicles (vans) instead of school buses for at-risk school populations. Recommend 8.0 new positions.
  $574,546

Details:
Enhancements for Student Achievement

$ 376,395

- Public Schools Provision of Menstrual Hygiene Products $376,395

Details:

- **Public Schools Provision of Menstrual Hygiene Products**: Provides funding to fulfill the first phase of the requirements of HB205/SB427, which requires that menstrual hygiene products are provided at no charge to students via dispensers in the restrooms at the school.
Superintendent’s Recommended

FY2023

Capital Budget
### FY2023 Capital Budget

**FY2023 Superintendent’s Recommended Operating & Capital Budgets**

**Major Capital Projects**
- Additions
- Quarterfield ES
- Hillsmere ES
- Rippling Woods ES
- Old Mill West HS
- West County ES
- Old Mill MS South
- CAT North

<table>
<thead>
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<th>Major Capital Projects</th>
<th>Recurring Projects</th>
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<td>$138,234,000</td>
<td>$54,775,000</td>
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**Capital Budget $ 193,009,000**

- School Furniture
- Upgrade Various Schools
- Vehicle Replacements
- Aging Schools Program
- Playground Equipment Improvements
- Athletic Stadium Improvements
- Driveways & Parking Lots

- Health and Safety
- Security Related Upgrades
- Systemic Replacements
- Maintenance Backlog Reduction
- Roof Replacement
- Relocatable Classrooms
- Asbestos Abatement
- Barrier Free Access
- School Bus Replacements
- Health Room Modifications

- Vehicle Replacements
- Aging Schools Program
- Playground Equipment Improvements
- Athletic Stadium Improvements
- Driveways & Parking Lots
FY2023 Superintendent’s Recommended Operating & Capital Budgets

**FY2023 IAC Project Support to Date**

$16,140,843

**Local Planning & Construction**

<table>
<thead>
<tr>
<th>Project</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>Quarterfield ES – Construction</td>
<td>$8,890,500</td>
</tr>
<tr>
<td>Brock Bridge ES – Kindergarten Add</td>
<td>1,395,750</td>
</tr>
<tr>
<td>Meade Heights – Kindergarten Add</td>
<td>1,143,000</td>
</tr>
</tbody>
</table>

**Systemic Projects**

<table>
<thead>
<tr>
<th>Project</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>Bates MS – HVAC/Controls Chiller/Boilers/Piping</td>
<td>$3,715,593</td>
</tr>
<tr>
<td>Glen Burnie HS – Exterior Walls/Windows</td>
<td>996,000</td>
</tr>
</tbody>
</table>

**Note:** Anticipate AACPS’s $41.8M request to be addressed by IAC in May 2022.
Issues at hand:

• Funding requirements and mandates from The Blueprint for Maryland’s Future

• Compensation increases for employees to maintain competitiveness with neighboring jurisdictions

• Ability to offer and/or expand challenging educational offerings and alternatives to elevate achievement for all students

• Supports to address diverse student populations, including English Language Learners, Special Education students, and students with social/emotional concerns
## Important Dates to Remember

<table>
<thead>
<tr>
<th>Date</th>
<th>Event</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>February 16</strong></td>
<td>Board of Education approves Requested Operating &amp; Capital Budgets <em>(February 17(^{th}) continuation if necessary)</em></td>
</tr>
<tr>
<td><strong>March 1</strong></td>
<td>Board of Education’s Requested Operating &amp; Capital Budgets forwarded to County Executive</td>
</tr>
<tr>
<td><strong>May 1</strong></td>
<td>County Executive’s deadline to send the Recommended Operating &amp; Capital Budgets to County Council</td>
</tr>
<tr>
<td><strong>May</strong></td>
<td>County Council Public Hearing \textit{TBD}</td>
</tr>
<tr>
<td><strong>May</strong></td>
<td>County Council Public Hearing \textit{TBD}</td>
</tr>
<tr>
<td><strong>June 15</strong></td>
<td>County Council’s deadline to approve final budgets</td>
</tr>
<tr>
<td><strong>June 16</strong></td>
<td>Board of Education’s adoption of FY2023 Operating &amp; Capital Budgets</td>
</tr>
<tr>
<td><strong>July 1</strong></td>
<td>FY2023 Budgets implemented</td>
</tr>
</tbody>
</table>
Thank you!