

Estimated Revenue Summary Operating Funds

| | Actual Revenue FY 2008 | Revised Budget FY 2009 | Superintendent Recommended FY 2010 | Board Request FY 2010 | Change + / (-) FY 2010 |
|--|------------------------------|------------------------------|--|-----------------------------|------------------------------|
| Federal: | | | | | |
| Impact Aid | \$ 2,266,926 | \$ 1,500,000 | \$ 2,000,000 | \$ 2,000,000 | \$ 500,000 |
| Vocational Education | 708,048 | 707,000 | 658,100 | 658,100 | (48,900) |
| Title I, Improving Basic Programs | 10,390,098 | 10,460,000 | 10,100,000 | 10,100,000 | (360,000) |
| Federal Aid to the Handicapped | 15,720,926 | 14,550,000 | 14,809,000 | 14,809,000 | 259,000 |
| Drug-Free Schools | 230,335 | 255,000 | 233,000 | 233,000 | (22,000) |
| Infants & Toddlers | 732,156 | 656,000 | 661,200 | 661,200 | 5,200 |
| Preschool | - | 515,000 | 515,000 | 515,000 | - |
| 21st Century | 289,409 | 150,000 | - | - | (150,000) |
| Enhancing Education through Technology | 88,987 | 107,000 | 92,400 | 92,400 | (14,600) |
| Smaller Learning Communities | 687,934 | 791,000 | 795,000 | 795,000 | 4,000 |
| Title II, Improving Teacher Quality | 2,417,344 | 2,530,000 | 2,488,000 | 2,488,000 | (42,000) |
| Elementary and Secondary School Counseling | 378,002 | 390,000 | - | - | (390,000) |
| Teaching American History | 302,824 | - | 337,000 | 337,000 | 337,000 |
| Title III, English Language Acquisition | 249,469 | 420,000 | 326,700 | 326,700 | (93,300) |
| Miscellaneous Federal Programs | 845,193 | - | 160,000 | 160,000 | 160,000 |
| | <u>\$ 35,307,651</u> | <u>\$ 33,031,000</u> | <u>\$ 33,175,400</u> | <u>\$ 33,175,400</u> | <u>\$ 144,400</u> |
| State: | | | | | |
| State Share of Foundation Program | \$ 174,965,700 | \$ 182,044,910 | \$ 180,969,000 | \$ 178,140,696 | \$ (3,904,214) |
| Geographical Cost of Education Index | - | 5,176,879 | 8,610,000 | 2,596,771 | (2,580,108) |
| Transportation | 18,219,670 | 18,719,088 | 20,091,000 | 20,214,425 | 1,495,337 |
| Handicapped-Regular | 17,705,596 | 16,883,232 | 16,782,000 | 15,767,591 | (1,115,641) |
| Handicapped-Nonpublic | 8,524,718 | 7,700,000 | 7,700,000 | 7,573,409 | (126,591) |
| Compensatory Education | 37,356,086 | 39,904,331 | 40,997,000 | 41,571,990 | 1,667,659 |
| Limited English Proficiency | 3,934,381 | 4,461,569 | 4,756,000 | 5,362,388 | 900,819 |
| Nonpublic Placements | 514,115 | 1,400,000 | 500,000 | 500,000 | (900,000) |
| Medicaid | 3,969,655 | 3,721,900 | 2,663,000 | 2,663,000 | (1,058,900) |
| Infants & Toddlers | 568,464 | 500,000 | 1,037,600 | 1,037,600 | 537,600 |
| Out of County Tuition | 541,142 | 300,000 | 300,000 | 300,000 | - |
| Quality Teacher Incentive Act | 1,019,000 | - | - | - | - |
| Miscellaneous State Programs | 1,444,887 | 210,000 | 210,000 | 210,000 | - |
| | <u>\$ 268,763,414</u> | <u>\$ 281,021,909</u> | <u>\$ 284,615,600</u> | <u>\$ 275,937,870</u> | <u>\$ (5,084,039)</u> |
| Local: | | | | | |
| Investment Interest Income | \$ 3,406,095 | \$ 2,900,000 | \$ 2,400,000 | \$ 1,500,000 | \$ (1,400,000) |
| Proceeds from Sale of Scrap | 5,877 | 6,991 | 6,991 | 6,991 | - |
| Tuition Non-Resident Pupils | 552,615 | 100,000 | 400,000 | 400,000 | 300,000 |
| Adult Education Fees | 152,223 | 100,000 | 125,000 | 125,000 | 25,000 |
| Summer School Fees | 416,132 | 500,000 | 425,000 | 425,000 | (75,000) |
| Liquidation of Encumbrances | - | 1,500,000 | 750,000 | 500,000 | (1,000,000) |
| Miscellaneous Local Programs | 1,251,333 | 1,000,000 | 1,000,000 | 1,000,000 | - |
| | <u>\$ 5,784,275</u> | <u>\$ 6,106,991</u> | <u>\$ 5,106,991</u> | <u>\$ 3,956,991</u> | <u>\$ (2,150,000)</u> |

Estimated Revenue Summary Operating Funds

| | Actual Revenue FY 2008 | Revised Budget FY 2009 | Superintendent Recommended FY 2010 | Board Request FY 2010 | Change + / (-) FY 2010 |
|--|------------------------------|------------------------------|--|------------------------------|------------------------------|
| Surplus (Deficit) from Prior Year | | | | | |
| Fund Balance | \$ 2,800,000 | \$ 4,500,000 | \$ 4,500,000 | \$ 6,000,000 | \$ 1,500,000 |
| County Funds: | | | | | |
| Local Appropriation | \$ 514,347,400 | \$ 551,206,500 | \$ 589,554,587 | \$ 597,882,317 | \$ 46,675,817 |
| Debt Service | 32,352,584 | 33,436,300 | 35,936,300 | 35,936,300 | 2,500,000 |
| | <u>\$ 546,699,984</u> | <u>\$ 584,642,800</u> | <u>\$ 625,490,887</u> | <u>\$ 633,818,617</u> | <u>\$ 49,175,817</u> |
| Total Combined Revenue | <u>\$ 859,355,324</u> | <u>\$ 909,302,700</u> | <u>\$ 952,888,878</u> | <u>\$ 952,888,878</u> | <u>\$ 43,586,178</u> |
| Special Revenue Fund | <u>\$ 20,310,352</u> | <u>\$ 22,000,000</u> | <u>\$ 24,490,000</u> | <u>\$ 24,490,000</u> | <u>\$ 2,490,000</u> |
| Total Operating Revenue | <u>\$ 879,665,676</u> | <u>\$ 931,302,700</u> | <u>\$ 977,378,878</u> | <u>\$ 977,378,878</u> | <u>\$ 46,076,178</u> |

Estimated Revenue Description General Fund

Federal:

Public Law 874 Assistance (Impact Aid)

This program provides supplemental funds by the federal government for children of certain civilian and military federal employees.

State:

State Share – Foundation Program

This is state foundation funding based upon Education Article 5-202.

Geographical Cost of Education Index (GCEI)

Based upon Education Article 5-202, this is an adjustment used to reflect regional differences in the cost of providing educational services that are outside the control of local jurisdictions. Unlike other parts of the Thornton Plan, funding based on GCEI is not mandatory.

Transportation

This is the state funding based upon Education Article 5-205.

Handicapped-Regular

This is the state funding based upon Education Article 5-209.

Handicapped-Nonpublic

This is the state funding based upon Education Article 8-401.

Compensatory Aid

This is the state funding based upon Education Article 5-207.

LEP ESOL

This is the state funding based upon Education Article 5-208.

Out-of-County Tuition

This is local reimbursement for out-of-county students enrolled in Anne Arundel County Public Schools.

Quality Teacher Incentive

This is state funding based upon Education Article 6-306.

Local:

Investment Interest Income

This is the interest earned on investments.

Proceeds from Sale of Scrap

This is the amount recovered from recycling.

Tuition Non-Resident Pupils

Estimated Revenue Description General Fund

This is funding collected from parents, agencies, and/or other school systems for children educated in, but not residents of Anne Arundel County.

Adult Education Fees

This is a fee collected for the evening high school program.

Summer School Fees

This is a fee collected for the summer school program.

Liquidation of Encumbrances

Removal of prior commitments for the procurement of goods and services which have not been received by Anne Arundel County Public Schools.

Surplus:

These funds are appropriations from the school system fund balance at the end of the prior fiscal year.

County:

Local Appropriation

County's general fund appropriation to the school system operating budget.

Debt Service

Funding to pay principal and interest on all bonds and other debt instruments issued on behalf of the school system.

Estimated Revenue General Fund Summary

| | Actual Revenue FY 2008 | Revised Budget FY 2009 | Superintendent Recommended FY 2010 | Board Request FY 2010 | Change + / (-) FY 2010 |
|--|------------------------------|------------------------------|--|-----------------------------|------------------------------|
| Federal: | | | | | |
| Impact Aid | \$ 2,266,926 | \$ 1,500,000 | \$ 2,000,000 | \$ 2,000,000 | \$ 500,000 |
| | <u>\$ 2,266,926</u> | <u>\$ 1,500,000</u> | <u>\$ 2,000,000</u> | <u>\$ 2,000,000</u> | <u>\$ 500,000</u> |
| State: | | | | | |
| State Share of Foundation Program | \$ 174,965,700 | \$ 182,044,910 | 180,969,000 | \$ 178,140,696 | \$ (3,904,214) |
| Geographical Cost of Education Index | - | 5,176,879 | 8,610,000 | 2,596,771 | (2,580,108) |
| Transportation | 18,219,670 | 18,719,088 | 20,091,000 | 20,214,425 | 1,495,337 |
| Handicapped-Regular | 17,705,596 | 16,883,232 | 16,782,000 | 15,767,591 | (1,115,641) |
| Handicapped-Nonpublic | 8,524,718 | 7,700,000 | 7,700,000 | 7,573,409 | (126,591) |
| Compensatory Education | 37,356,086 | 39,904,331 | 40,997,000 | 41,571,990 | 1,667,659 |
| Limited English Proficiency | 3,934,381 | 4,461,569 | 4,756,000 | 5,362,388 | 900,819 |
| Out of County Tuition | 541,142 | 300,000 | 300,000 | 300,000 | - |
| Quality Teacher Incentive Act | 1,019,000 | - | - | - | - |
| | <u>\$ 262,266,293</u> | <u>\$ 275,190,009</u> | <u>\$ 280,205,000</u> | <u>\$ 271,527,270</u> | <u>\$ (3,662,739)</u> |
| Local: | | | | | |
| Investment Interest Income | 3,406,095 | 2,900,000 | 2,400,000 | 1,500,000 | (1,400,000) |
| Proceeds from Sale of Scrap | 5,877 | 6,991 | 6,991 | 6,991 | - |
| Tuition Non-Resident Pupils | 552,615 | 100,000 | 400,000 | 400,000 | 300,000 |
| Adult Education Fees | 152,223 | 100,000 | 125,000 | 125,000 | 25,000 |
| Summer School Fees | 416,132 | 500,000 | 425,000 | 425,000 | (75,000) |
| Liquidation of Encumbrances | - | 1,500,000 | 750,000 | 500,000 | (1,000,000) |
| Miscellaneous Local Revenue | 1,076,605 | 1,000,000 | 1,000,000 | 1,000,000 | - |
| | <u>\$ 5,609,547</u> | <u>\$ 6,106,991</u> | <u>\$ 5,106,991</u> | <u>\$ 3,956,991</u> | <u>\$ (2,150,000)</u> |
| Surplus (Deficit) from Prior Year | | | | | |
| Fund Balance | \$ 2,800,000 | \$ 4,500,000 | \$ 4,500,000 | \$ 6,000,000 | \$ 1,500,000 |
| County Funds: | | | | | |
| Local Appropriation | \$ 514,347,400 | \$ 551,206,500 | 589,554,587 | \$ 597,882,317 | \$ 46,675,817 |
| Debt Service | 32,352,584 | 33,436,300 | 35,936,300 | 35,936,300 | 2,500,000 |
| | <u>\$ 546,699,984</u> | <u>\$ 584,642,800</u> | <u>\$ 625,490,887</u> | <u>\$ 633,818,617</u> | <u>\$ 49,175,817</u> |
| Total Operating Fund Revenue | <u>\$ 819,642,750</u> | <u>\$ 871,939,800</u> | <u>\$ 917,302,878</u> | <u>\$ 917,302,878</u> | <u>\$ 45,363,078</u> |

Estimated Revenue Description Grant Fund Programs

Federal:

Vocational Education

This program provides for staff development, career guidance services, and the purchase of equipment for students participating in vocational education programs.

TITLE I – Improving Basic Programs

This program provides assistance to improve the learning opportunities of educationally deprived children by providing opportunities for them to acquire the knowledge and skills contained in Maryland's challenging state standards. Schools are selected based on the concentration of children from low income families.

Federal Aid to the Handicapped (IDEA – Special Education)

This program provides funds for special education teachers, teaching assistants, and other services for students with disabilities from ages three through twenty.

Drug-Free Schools

This program has enabled in-service training, intervention programs, and curriculum design and implementation for grades K-12.

Infants & Toddlers

This program provides funds for special education teachers, teaching assistants, and other services for students with disabilities from birth through age three.

Preschool

This program provides financial assistance for initiatives that provide preschool experiences for the economically disadvantaged.

21st Century

This program provides community learning centers that provide academic enrichment and development opportunities for students and their families. Schools are selected based on the concentration of children from low income families.

Enhancing Education through Technology

This program provides funds to improve student academic achievement through the use of technology in elementary and secondary schools.

Smaller Learning Communities

This program funds the planning, implementation, and expansion of smaller learning communities through research-based restructuring in large high schools.

Title II- Improving Teacher Quality

This program provides funds for class size reduction teachers. It also provides funds to increase student achievement through improving teacher quality by providing professional development for teachers and administrators to increase the number of highly qualified teachers and administrators.

Estimated Revenue Description Grant Fund Programs

Elementary and Secondary School Counseling

This program funds counseling services that focus on prevention and early intervention for elementary students. The focus will be on developing and identifying effective counseling programs that can be easily replicated and disseminated.

Teaching American History

This program funds professional development to help prepare teachers of American History to master a challenging combination of three related professions: historian, archivist, and classroom instruction.

Title III – English Language Acquisition

This program assists students whose native language is other than English to integrate into regular education.

State:

Nonpublic Placements

This program represents funding from the Maryland State Department of Education for partnership agreements between Anne Arundel County Public Schools and private vendors to reduce the cost of nonpublic placements.

Medicaid

This program reimburses the school system for services provided to Medicaid-eligible special education students. These services include case management, psychological services, social work, speech services, and occupational and physical therapy.

Infants & Toddlers

This program provides funds for special education teachers, teaching assistants, and other services for students with disabilities from birth through age three.

Estimated Revenue Grant Fund Summary

| | Actual Revenue FY 2008 | Revised Budget FY 2009 | Superintendent Recommended FY 2010 | Board Request FY 2010 | Change + / (-) FY 2010 |
|--|------------------------------|------------------------------|--|-----------------------------|------------------------------|
| Federal: | | | | | |
| Vocational Education | \$ 708,048 | \$ 707,000 | \$ 658,100 | \$ 658,100 | \$ (48,900) |
| Title I, Improving Basic Programs | 10,390,098 | 10,460,000 | 10,100,000 | 10,100,000 | (360,000) |
| Federal Aid to the Handicapped | 15,720,926 | 14,550,000 | 14,809,000 | 14,809,000 | 259,000 |
| Drug-Free Schools | 230,335 | 255,000 | 233,000 | 233,000 | (22,000) |
| Infants & Toddlers | 732,156 | 656,000 | 661,200 | 661,200 | 5,200 |
| Preschool | - | 515,000 | 515,000 | 515,000 | - |
| 21st Century | 289,409 | 150,000 | - | - | (150,000) |
| Enhancing Education through Technology | 88,987 | 107,000 | 92,400 | 92,400 | (14,600) |
| Smaller Learning Communities | 687,934 | 791,000 | 795,000 | 795,000 | 4,000 |
| Title II, Improving Teacher Quality | 2,417,344 | 2,530,000 | 2,488,000 | 2,488,000 | (42,000) |
| Elementary and Secondary School Counseling | 378,002 | 390,000 | - | - | (390,000) |
| Teaching American History | 302,824 | - | 337,000 | 337,000 | 337,000 |
| Title III, English Language Acquisition | 249,469 | 420,000 | 326,700 | 326,700 | (93,300) |
| Miscellaneous Federal Programs | 845,193 | - | 160,000 | 160,000 | 160,000 |
| | <u>\$ 33,040,725</u> | <u>\$ 31,531,000</u> | <u>\$ 31,175,400</u> | <u>\$ 31,175,400</u> | <u>\$ (355,600)</u> |
| State: | | | | | |
| Nonpublic Placements | \$ 514,115 | \$ 1,400,000 | \$ 500,000 | \$ 500,000 | \$ (900,000) |
| Medicaid | 3,969,655 | 3,721,900 | 2,663,000 | 2,663,000 | (1,058,900) |
| Infants & Toddlers | 568,464 | 500,000 | 1,037,600 | 1,037,600 | 537,600 |
| Miscellaneous State Programs | 1,444,887 | 210,000 | 210,000 | 210,000 | - |
| | <u>\$ 6,497,121</u> | <u>\$ 5,831,900</u> | <u>\$ 4,410,600</u> | <u>\$ 4,410,600</u> | <u>\$ (1,421,300)</u> |
| Local: | | | | | |
| Miscellaneous Local Programs | \$ 174,728 | \$ - | \$ - | \$ - | \$ - |
| | <u>\$ 39,712,574</u> | <u>\$ 37,362,900</u> | <u>\$ 35,586,000</u> | <u>\$ 35,586,000</u> | <u>\$ (1,776,900)</u> |
| Total Grant Fund Revenue | | | | | |

Estimated Revenue Description Special Revenue Fund

Sale of Food:

The sale of food revenues represents cash receipts collected for the price of lunch, breakfast and à la carte items purchased by students and school staff in the school cafeteria.

Federal:

This revenue category is the per meal reimbursement under the National School Lunch and Breakfast Programs.

State:

This revenue is the state revenue match for food service, based on the percentage of federal reimbursement earned.

Local:

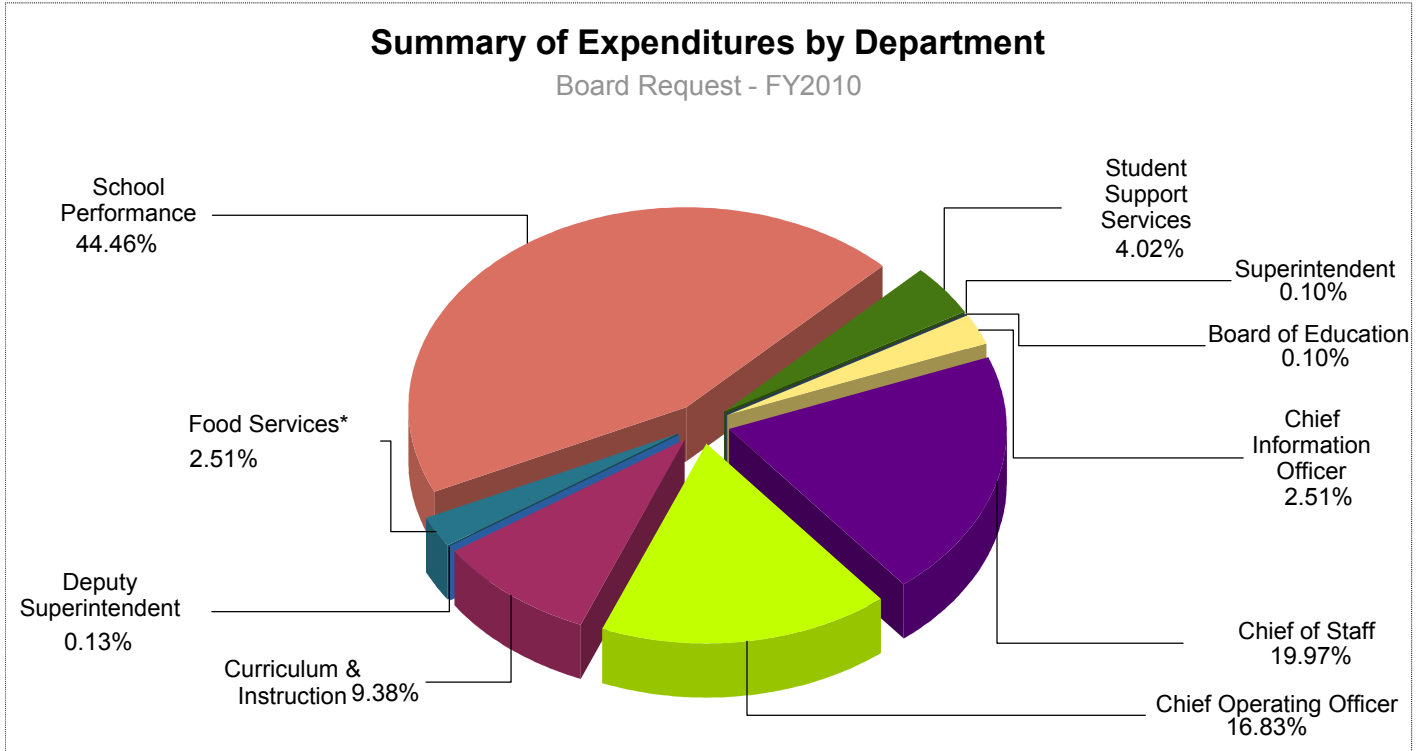
This revenue represents interest earned on investments and miscellaneous income.

Estimated Revenue Special Revenue Fund Summary

| | Actual Revenue FY 2008 | Revised Budget FY 2009 | Superintendent Recommended FY 2010 | Board Request FY 2010 | Change + / (-) FY 2010 |
|-----------------------------------|------------------------------|------------------------------|--|-----------------------------|------------------------------|
| Revenue Source: | | | | | |
| Sale of Food | \$ 11,730,818 | \$ 13,815,000 | \$ 15,000,000 | \$ 15,000,000 | \$ 1,185,000 |
| Federal | 7,892,694 | 7,500,000 | 8,740,000 | 8,740,000 | 1,240,000 |
| State | 429,768 | 385,000 | 450,000 | 450,000 | 65,000 |
| Local | 257,072 | 300,000 | 300,000 | 300,000 | - |
| Total Special Revenue Fund | \$ 20,310,352 | \$ 22,000,000 | \$ 24,490,000 | \$ 24,490,000 | \$ 2,490,000 |

Summary of Expenditures by Department

| | Actual Expenditures FY2008 | Revised Budget FY2009 | Superintendent's Recommended FY2010 | Board Request FY2010 | Change + / (-) FY2010 |
|----------------------------------|-------------------------------|--------------------------|--|-------------------------|--------------------------|
| All Operating Funds | | | | | |
| Board of Education | \$ 815,288 | \$ 927,779 | \$ 935,527 | \$ 935,527 | \$ 7,748 |
| Superintendent | 874,632 | 998,806 | 1,024,350 | 967,150 | (31,656) |
| Deputy Superintendent | 813,502 | 1,212,332 | 1,223,945 | 1,223,945 | 11,613 |
| School Performance | 391,223,506 | 423,015,214 | 434,591,492 | 434,591,492 | 11,576,278 |
| Curriculum & Instruction | 89,124,618 | 89,469,320 | 91,712,196 | 91,712,196 | 2,242,876 |
| Student Support Services | 36,609,554 | 38,564,304 | 39,297,746 | 39,297,746 | 733,442 |
| Chief of Staff | 168,429,905 | 173,918,043 | 195,176,018 | 195,176,018 | 21,257,975 |
| Chief Operating Officer | 143,145,767 | 156,973,720 | 164,408,548 | 164,465,748 | 7,492,028 |
| Chief Information Officer | 23,323,922 | 24,223,182 | 24,519,056 | 24,519,056 | 295,874 |
| Food Services* | 20,904,350 | 22,000,000 | 24,490,000 | 24,490,000 | 2,490,000 |
| Total All Operating Funds | \$ 875,265,044 | \$ 931,302,700 | \$ 977,378,878 | \$ 977,378,878 | \$ 46,076,178 |



* Food Services is entirely captured in the Special Revenue Fund

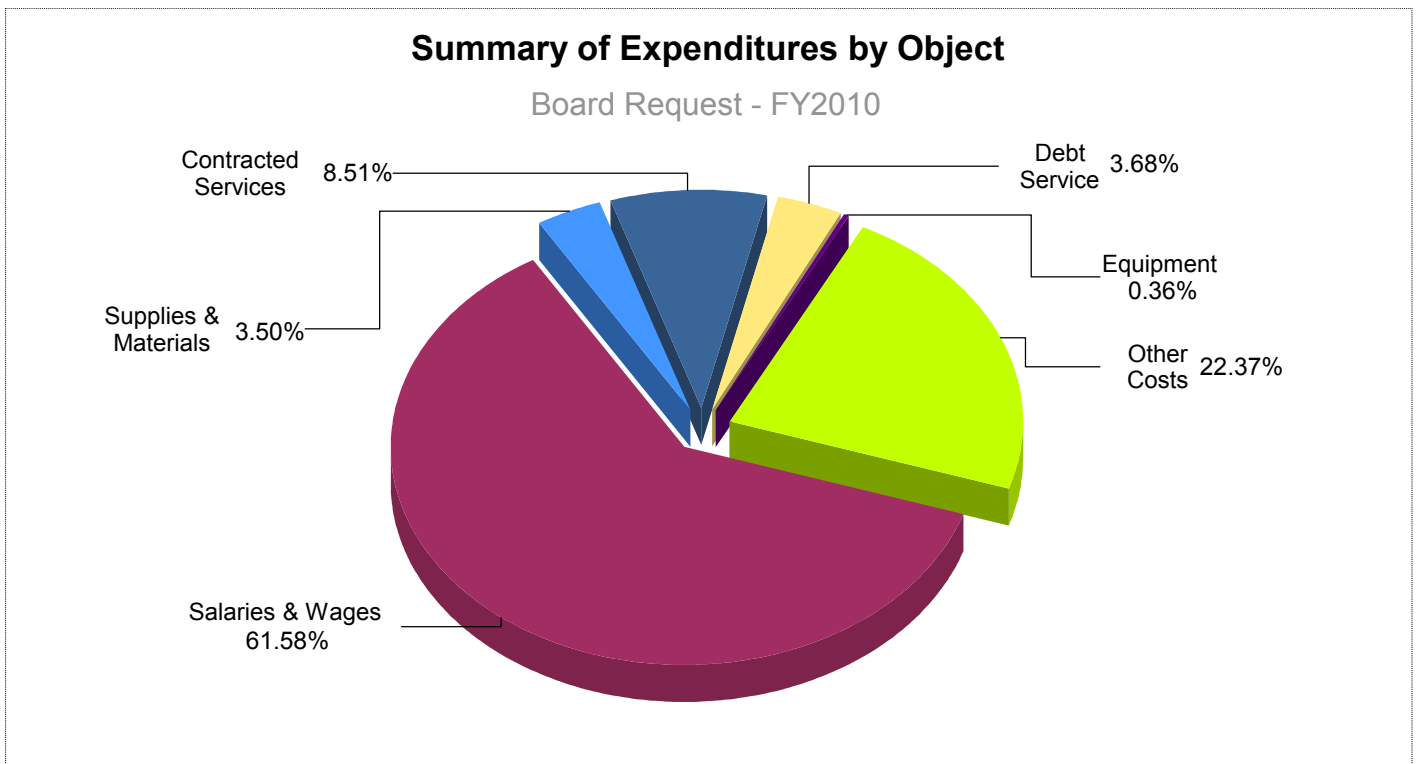
Summary of Expenditures by Department

| | Actual Expenditures FY2008 | Revised Budget FY2009 | Superintendent's Recommended FY2010 | Board Request FY2010 | Change + / (-) FY2010 |
|-----------------------------------|----------------------------------|-----------------------------|---|----------------------------|-----------------------------|
| General Funds | | | | | |
| Board of Education | \$ 815,288 | \$ 927,779 | \$ 935,527 | \$ 935,527 | \$ 7,748 |
| Superintendent | 874,632 | 998,806 | 1,024,350 | 967,150 | (31,656) |
| Deputy Superintendent | 813,502 | 1,212,332 | 1,223,945 | 1,223,945 | 11,613 |
| School Performance | 391,223,506 | 423,015,214 | 434,591,492 | 434,591,492 | 11,576,278 |
| Curriculum & Instruction | 58,071,879 | 61,276,380 | 64,623,996 | 64,623,996 | 3,347,616 |
| Student Support Services | 36,170,310 | 38,062,084 | 39,112,346 | 39,112,346 | 1,050,262 |
| Chief of Staff | 160,228,921 | 165,250,303 | 186,863,618 | 186,863,618 | 21,613,315 |
| Chief Operating Officer | 143,145,767 | 156,973,720 | 164,408,548 | 164,465,748 | 7,492,028 |
| Technology | 23,323,922 | 24,223,182 | 24,519,056 | 24,519,056 | 295,874 |
| Total General Funds | \$ 814,667,727 | \$ 871,939,800 | \$ 917,302,878 | \$ 917,302,878 | \$ 45,363,078 |
| Grant Funds | | | | | |
| Curriculum & Instruction | \$ 31,052,739 | \$ 28,192,940 | \$ 27,088,200 | \$ 27,088,200 | \$(1,104,740) |
| Student Support Services | 439,244 | 502,220 | 185,400 | 185,400 | (316,820) |
| Chief of Staff | 8,200,984 | 8,667,740 | 8,312,400 | 8,312,400 | (355,340) |
| Total Grant Funds | \$ 39,692,967 | \$ 37,362,900 | \$ 35,586,000 | \$ 35,586,000 | \$(1,776,900) |
| Special Revenue Funds | | | | | |
| Food Services* | \$ 20,904,350 | \$ 22,000,000 | \$ 24,490,000 | \$ 24,490,000 | \$ 2,490,000 |
| Total Special Revenue Fund | \$ 20,904,350 | \$ 22,000,000 | \$ 24,490,000 | \$ 24,490,000 | \$ 2,490,000 |
| Total: All Operating Funds | \$ 875,265,044 | \$ 931,302,700 | \$ 977,378,878 | \$ 977,378,878 | \$ 46,076,178 |

* Food Services is entirely captured in the Special Revenue Fund

Summary of Expenditures by Object

| | Actual Expenditures FY2008 | Revised Budget FY2009 | Superintendent's Recommended FY2010 | Board Request FY2010 | Change +/- FY2010 |
|----------------------------------|----------------------------|-----------------------|-------------------------------------|-----------------------|----------------------|
| All Operating Funds | | | | | |
| Salaries & Wages | \$ 545,125,246 | \$ 585,063,185 | \$ 601,871,052 | \$ 601,868,052 | \$ 16,804,867 |
| Contracted Services | 72,534,408 | 79,493,973 | 83,180,224 | 83,180,224 | 3,686,251 |
| Supplies & Materials | 33,294,595 | 30,747,162 | 34,207,185 | 34,210,185 | 3,463,023 |
| Other Costs | 188,604,767 | 198,584,482 | 218,618,617 | 218,618,617 | 20,034,135 |
| Equipment | 3,353,444 | 3,977,598 | 3,565,500 | 3,565,500 | (412,098) |
| Debt Service | 32,352,584 | 33,436,300 | 35,936,300 | 35,936,300 | 2,500,000 |
| Total All Operating Funds | \$ 875,265,044 | \$ 931,302,700 | \$ 977,378,878 | \$ 977,378,878 | \$ 46,076,178 |



Summary of Expenditures by Object

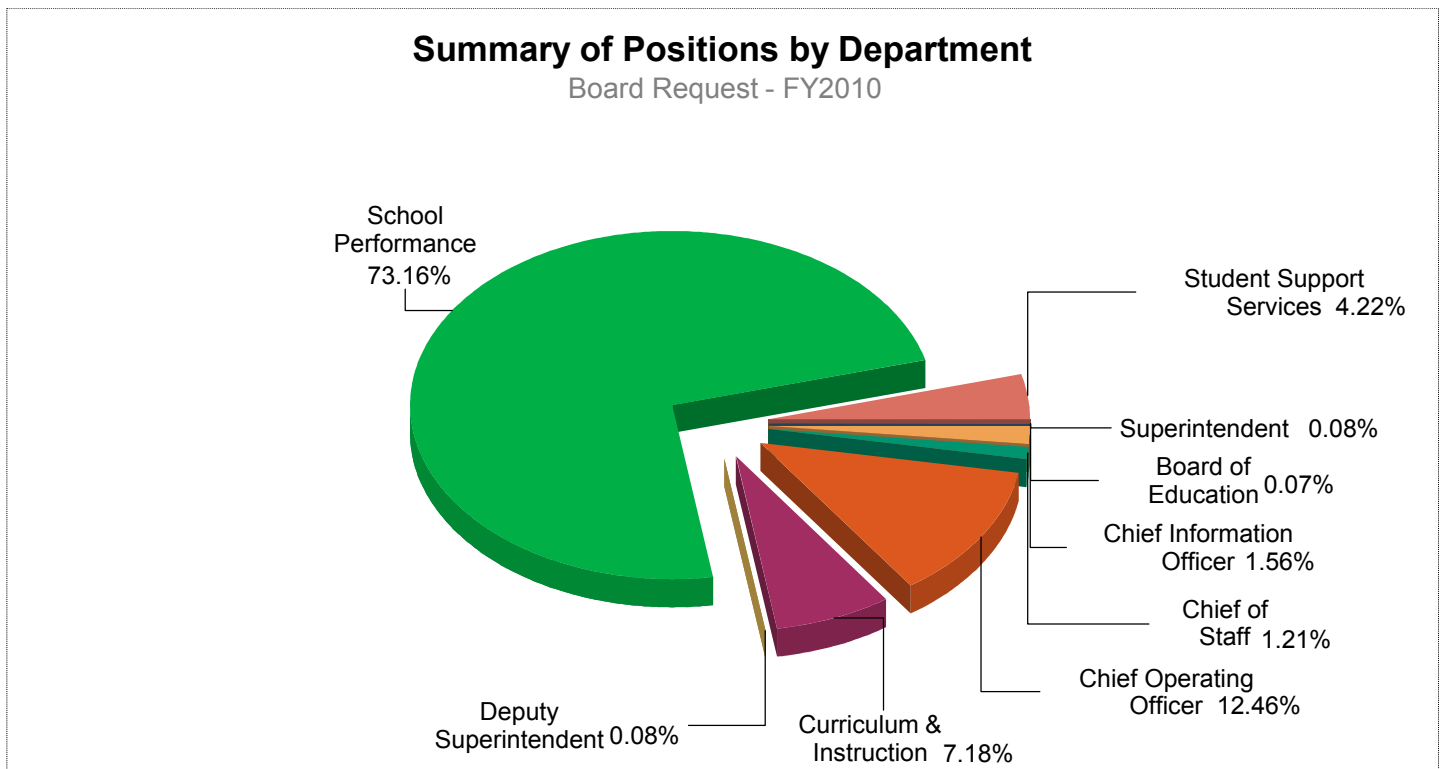
| | Actual Expenditures FY2008 | Revised Budget FY2009 | Superintendent's Recommended FY2010 | Board Request FY2010 | Change + / (-) FY2010 |
|-----------------------------------|----------------------------------|-----------------------------|---|----------------------------|-----------------------------|
| General Funds | | | | | |
| Salaries & Wages | \$ 513,525,540 | \$ 554,144,345 | \$ 570,892,252 | \$ 570,889,252 | \$ 16,747,907 |
| Contracted Services | 69,232,120 | 76,036,723 | 80,526,924 | 80,526,924 | 4,490,201 |
| Supplies & Materials | 23,454,912 | 22,054,572 | 24,001,985 | 24,004,985 | 1,947,413 |
| Other Costs | 173,868,286 | 182,872,262 | 202,838,417 | 202,838,417 | 19,966,155 |
| Equipment | 2,234,285 | 3,395,598 | 3,107,000 | 3,107,000 | (288,598) |
| Debt Service | 32,352,584 | 33,436,300 | 35,936,300 | 35,936,300 | 2,500,000 |
| Total General Funds | \$ 814,667,727 | \$ 871,939,800 | \$ 917,302,878 | \$ 917,302,878 | \$ 45,363,078 |
| Grant Funds | | | | | |
| Salaries & Wages | \$ 24,660,829 | \$ 23,368,840 | \$ 22,778,800 | \$ 22,778,800 | \$(590,040) |
| Contracted Services | 2,040,227 | 2,137,250 | 1,253,300 | 1,253,300 | (883,950) |
| Supplies & Materials | 2,016,645 | 1,332,590 | 1,335,200 | 1,335,200 | 2,610 |
| Other Costs | 9,924,454 | 10,252,220 | 9,905,200 | 9,905,200 | (347,020) |
| Equipment | 1,050,812 | 272,000 | 313,500 | 313,500 | 41,500 |
| Total Grant Funds | \$ 39,692,967 | \$ 37,362,900 | \$ 35,586,000 | \$ 35,586,000 | \$(1,776,900) |
| Special Revenue Fund | | | | | |
| Salaries & Wages | \$ 6,938,877 | \$ 7,550,000 | \$ 8,200,000 | \$ 8,200,000 | \$ 650,000 |
| Contracted Services | 1,262,061 | 1,320,000 | 1,400,000 | 1,400,000 | 80,000 |
| Supplies & Materials | 7,823,038 | 7,360,000 | 8,870,000 | 8,870,000 | 1,510,000 |
| Other Costs | 4,812,027 | 5,460,000 | 5,875,000 | 5,875,000 | 415,000 |
| Equipment | 68,347 | 310,000 | 145,000 | 145,000 | (165,000) |
| Total Special Revenue Fund | \$ 20,904,350 | \$ 22,000,000 | \$ 24,490,000 | \$ 24,490,000 | \$ 2,490,000 |
| Total: All Operating Funds | \$ 875,265,044 | \$ 931,302,700 | \$ 977,378,878 | \$ 977,378,878 | \$ 46,076,178 |

Definitions:

| | |
|----------------------------------|--|
| Salaries & Wages: | Expenditures incurred for personnel of AACPS, including position and non-position expenditures. |
| Contracted Services: | Expenditures for services performed by persons, groups or companies, not employed by AACPS. |
| Supplies & Materials: | Expenditures for consumable materials in schools and offices. |
| Other Costs: | Expenditures for employees benefits, mileage reimbursements and other miscellaneous expenditures not classified elsewhere. |
| Equipment: | Expenditures for new or replacement fixed assets including equipment, vehicles, buildings, and other capitalized property. |

Summary of Positions by Department

| Combined Funds | Actual Expenditures FY2008 | Revised Budget FY2009 | Superintendent's Recommended FY2010 | Board Request FY2010 | Change + / (-) FY2010 |
|---|----------------------------|-----------------------|-------------------------------------|----------------------|-----------------------|
| Positions: | | | | | |
| Board of Education | 6.00 | 6.00 | 6.00 | 6.00 | 0.00 |
| Superintendent | 8.00 | 7.00 | 7.00 | 7.00 | 0.00 |
| Deputy Superintendent | 7.00 | 7.00 | 7.00 | 7.00 | 0.00 |
| School Performance | 6,593.30 | 6,752.90 | 6,752.90 | 6,752.90 | 0.00 |
| Curriculum & Instruction | 684.90 | 671.90 | 662.50 | 662.50 | (9.30) |
| Student Support Services | 386.30 | 392.80 | 389.30 | 389.30 | (3.50) |
| Chief of Staff | 107.30 | 111.30 | 111.30 | 111.30 | 0.00 |
| Chief Operating Officer | 1,129.00 | 1,149.50 | 1,150.50 | 1,150.50 | 1.00 |
| Chief Information Officer | 150.90 | 146.10 | 144.10 | 144.10 | (2.00) |
| Total Positions - Combined Funds | 9,072.70 | 9,244.50 | 9,230.70 | 9,230.70 | (13.80) |



Positions by Department

| Combined Funds | Actual Expenditures FY2008 | Revised Budget FY2009 | Superintendent's Recommended FY2010 | Board Request FY2010 | Change + / (-) FY2010 |
|---|----------------------------------|-----------------------------|---|----------------------------|-----------------------------|
| Positions: | | | | | |
| Board of Education | | | | | |
| Supervisor | 1.00 | 1.00 | 1.00 | 1.00 | 0.00 |
| Accountant/Auditor | 3.00 | 3.00 | 3.00 | 3.00 | 0.00 |
| Staff Assistant | 1.00 | 1.00 | 1.00 | 1.00 | 0.00 |
| Professional Positions | 5.00 | 5.00 | 5.00 | 5.00 | 0.00 |
| Secretary or Clerk | 1.00 | 1.00 | 1.00 | 1.00 | 0.00 |
| Support Positions | 1.00 | 1.00 | 1.00 | 1.00 | 0.00 |
| Total Positions: Board of Education | 6.00 | 6.00 | 6.00 | 6.00 | 0.00 |
| Superintendent | | | | | |
| Superintendent | 1.00 | 1.00 | 1.00 | 1.00 | 0.00 |
| Director | 1.00 | 1.00 | 1.00 | 1.00 | 0.00 |
| Specialist | 2.00 | 2.00 | 2.00 | 2.00 | 0.00 |
| Professional Positions | 4.00 | 4.00 | 4.00 | 4.00 | 0.00 |
| Secretary to Superintendent | 2.00 | 2.00 | 2.00 | 2.00 | 0.00 |
| Secretary or Clerk | 2.00 | 1.00 | 1.00 | 1.00 | 0.00 |
| Support Positions | 4.00 | 3.00 | 3.00 | 3.00 | 0.00 |
| Total Positions: Superintendent | 8.00 | 7.00 | 7.00 | 7.00 | 0.00 |
| Deputy Superintendent | | | | | |
| Deputy Superintendent | 1.00 | 1.00 | 1.00 | 1.00 | 0.00 |
| Supervisor | 1.00 | 1.00 | 1.00 | 1.00 | 0.00 |
| Project Manager | 1.00 | 1.00 | 1.00 | 1.00 | 0.00 |
| Specialist | 1.00 | 1.00 | 1.00 | 1.00 | 0.00 |
| Professional Positions | 4.00 | 4.00 | 4.00 | 4.00 | 0.00 |
| Secretary or Clerk | 3.00 | 3.00 | 3.00 | 3.00 | 0.00 |
| Support Positions | 3.00 | 3.00 | 3.00 | 3.00 | 0.00 |
| Total Positions: Deputy Superintendent | 7.00 | 7.00 | 7.00 | 7.00 | 0.00 |

Positions by Department

| Combined Funds | Actual Expenditures FY2008 | Revised Budget FY2009 | Superintendent's Recommended FY2010 | Board Request FY2010 | Change + / (-) FY2010 |
|--|----------------------------------|-----------------------------|---|----------------------------|-----------------------------|
| Positions: | | | | | |
| School Performance | | | | | |
| Sabbatical Leave - Unit I | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Chief Officer | 1.00 | 1.00 | 1.00 | 1.00 | 0.00 |
| Director | 7.00 | 7.00 | 7.00 | 7.00 | 0.00 |
| Senior Manager | 2.00 | 3.00 | 3.00 | 3.00 | 0.00 |
| Principal | 117.00 | 118.00 | 118.00 | 118.00 | 0.00 |
| Assistant Principal | 142.00 | 150.50 | 150.50 | 150.50 | 0.00 |
| Coordinator | 1.50 | 1.50 | 1.50 | 1.50 | 0.00 |
| Program Manager | 2.50 | 2.00 | 2.50 | 2.50 | 0.50 |
| Administrative Trainee | 10.00 | 10.00 | 10.00 | 10.00 | 0.00 |
| Teacher | 5,081.50 | 5,198.20 | 5,198.20 | 5,198.20 | 0.00 |
| Business Manager | 13.00 | 13.00 | 13.00 | 13.00 | 0.00 |
| Specialist | 6.00 | 3.50 | 7.00 | 7.00 | 3.50 |
| Therapist - Occupational/Physical | 53.00 | 54.50 | 54.50 | 54.50 | 0.00 |
| Professional Positions | 5,436.50 | 5,562.20 | 5,566.20 | 5,566.20 | 4.00 |
| Instructional Asst | 639.50 | 657.30 | 653.30 | 653.30 | (4.00) |
| Permanent Substitutes | 53.00 | 53.00 | 53.00 | 53.00 | 0.00 |
| Technician | 55.80 | 64.30 | 57.80 | 57.80 | (6.50) |
| Aide Non-Instructional | 1.00 | 1.00 | 1.00 | 1.00 | 0.00 |
| Aide - Occupational/Physical | 3.50 | 3.50 | 3.50 | 3.50 | 0.00 |
| Secretary or Clerk | 404.00 | 411.60 | 417.60 | 417.60 | 6.00 |
| Computer Lab Technician | 0.00 | 0.00 | 0.50 | 0.50 | 0.50 |
| Support Positions | 1,156.80 | 1,190.70 | 1,186.70 | 1,186.70 | (4.00) |
| Total Positions: School Performance | 6,593.30 | 6,752.90 | 6,752.90 | 6,752.90 | 0.00 |
| Curriculum & Instruction | | | | | |
| Assistant Superintendent | 1.00 | 1.00 | 1.00 | 1.00 | 0.00 |
| Director | 5.00 | 5.00 | 5.00 | 5.00 | 0.00 |
| Assistant Principal | 2.00 | 3.00 | 1.50 | 1.50 | (1.50) |
| Coordinator | 23.50 | 22.50 | 23.50 | 23.50 | 1.00 |
| Program Manager | 7.10 | 10.60 | 9.10 | 9.10 | (1.50) |
| Accountant/Auditor | 0.50 | 0.50 | 0.00 | 0.00 | (0.50) |
| Counselor - Guidance | 0.50 | 0.00 | 1.00 | 1.00 | 1.00 |
| Psychologist | 4.40 | 6.50 | 5.40 | 5.40 | (1.10) |
| Social Worker | 0.20 | 3.80 | 3.30 | 3.30 | (0.50) |
| Teacher | 394.80 | 397.10 | 384.10 | 384.10 | (13.00) |
| Support Specialist | 2.00 | 2.00 | 2.00 | 2.00 | 0.00 |
| Specialist | 9.60 | 7.00 | 7.50 | 7.50 | 0.50 |
| Professional Positions | 450.60 | 459.00 | 443.40 | 443.40 | (15.60) |
| Instructional Asst | 150.00 | 139.20 | 150.80 | 150.80 | 11.60 |
| Permanent Substitutes | 1.00 | 1.00 | 1.00 | 1.00 | 0.00 |
| Technician | 28.20 | 29.50 | 25.50 | 25.50 | (4.00) |
| Aide Non-Instructional | 2.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Secretary or Clerk | 52.00 | 42.20 | 40.80 | 40.80 | (1.40) |
| Computer Lab Technician | 1.20 | 1.00 | 1.00 | 1.00 | 0.00 |
| Support Positions | 234.30 | 212.90 | 219.10 | 219.10 | 6.30 |
| Total Positions: Curriculum & Instruction | 684.90 | 671.90 | 662.50 | 662.50 | (9.30) |

Positions by Department

| Combined Funds | Actual Expenditures FY2008 | Revised Budget FY2009 | Superintendent's Recommended FY2010 | Board Request FY2010 | Change + / (-) FY2010 |
|---------------------------------|----------------------------------|-----------------------------|---|----------------------------|-----------------------------|
| Positions: | | | | | |
| Student Support Services | | | | | |
| Assistant Superintendent | 1.00 | 1.00 | 1.00 | 1.00 | 0.00 |
| Director | 3.00 | 3.00 | 3.00 | 3.00 | 0.00 |
| Assistant In Pupil Services | 3.00 | 3.00 | 3.00 | 3.00 | 0.00 |
| Principal | 1.00 | 1.00 | 1.00 | 1.00 | 0.00 |
| Coordinator | 2.00 | 3.00 | 3.00 | 3.00 | 0.00 |
| Program Manager | 2.00 | 1.00 | 1.00 | 1.00 | 0.00 |
| Counselor - Guidance | 205.50 | 205.60 | 203.60 | 203.60 | (2.00) |
| Psychologist | 54.50 | 57.20 | 56.20 | 56.20 | (1.00) |
| Pupil Personnel Worker | 21.00 | 29.50 | 29.50 | 29.50 | 0.00 |
| Social Worker | 19.30 | 14.50 | 15.50 | 15.50 | 1.00 |
| Teacher | 5.50 | 6.00 | 6.00 | 6.00 | 0.00 |
| Specialist | 2.00 | 4.00 | 4.00 | 4.00 | 0.00 |
| Professional Positions | 319.80 | 328.80 | 326.80 | 326.80 | (2.00) |
| Technician | 2.00 | 1.00 | 1.00 | 1.00 | 0.00 |
| Secretary or Clerk | 64.50 | 63.00 | 61.50 | 61.50 | (1.50) |
| Support Positions | 66.50 | 64.00 | 62.50 | 62.50 | (1.50) |
| Total Positions: | 386.30 | 392.80 | 389.30 | 389.30 | (3.50) |
| Student Support Services | | | | | |
| Chief of Staff | | | | | |
| Chief of Staff | 1.00 | 1.00 | 1.00 | 1.00 | 0.00 |
| Director | 4.00 | 4.00 | 4.00 | 4.00 | 0.00 |
| Administrative Assistant | 1.00 | 1.00 | 1.00 | 1.00 | 0.00 |
| Staff Attorney | 1.00 | 1.00 | 1.00 | 1.00 | 0.00 |
| Officer | 1.00 | 1.00 | 1.00 | 1.00 | 0.00 |
| Supervisor | 3.00 | 3.00 | 3.00 | 3.00 | 0.00 |
| Senior Manager | 7.00 | 7.00 | 7.00 | 7.00 | 0.00 |
| Investigator | 0.00 | 1.00 | 1.00 | 1.00 | 0.00 |
| Coordinator | 1.00 | 1.00 | 1.00 | 1.00 | 0.00 |
| Program Manager | 7.00 | 8.00 | 8.00 | 8.00 | 0.00 |
| Assistant In Planning | 2.00 | 2.00 | 2.00 | 2.00 | 0.00 |
| Programmer/Analyst | 1.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Recruit/Staffing Specialist | 8.00 | 8.00 | 8.00 | 8.00 | 0.00 |
| Teacher | 4.00 | 4.00 | 4.00 | 4.00 | 0.00 |
| Specialist in Media Production | 1.00 | 2.00 | 2.00 | 2.00 | 0.00 |
| Support Specialist | 5.00 | 5.00 | 5.00 | 5.00 | 0.00 |
| Specialist | 18.00 | 22.00 | 22.00 | 22.00 | 0.00 |
| Professional Positions | 65.00 | 71.00 | 71.00 | 71.00 | 0.00 |
| Technician | 3.00 | 3.00 | 3.00 | 3.00 | 0.00 |
| Printer | 7.00 | 6.00 | 6.00 | 6.00 | 0.00 |
| Secretary or Clerk | 32.30 | 31.30 | 31.30 | 31.30 | 0.00 |
| Support Positions | 42.30 | 40.30 | 40.30 | 40.30 | 0.00 |
| Total Positions: | 107.30 | 111.30 | 111.30 | 111.30 | 0.00 |
| Chief of Staff | | | | | |

Positions by Department

| Combined Funds | Actual Expenditures FY2008 | Revised Budget FY2009 | Superintendent's Recommended FY2010 | Board Request FY2010 | Change + / (-) FY2010 |
|--------------------------------|----------------------------------|-----------------------------|---|----------------------------|-----------------------------|
| Positions: | | | | | |
| Chief Operating Officer | | | | | |
| Assistant Superintendent | 1.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Chief Officer | 1.00 | 1.00 | 1.00 | 1.00 | 0.00 |
| Director | 1.00 | 2.00 | 2.00 | 2.00 | 0.00 |
| Supervisor | 6.00 | 7.00 | 7.00 | 7.00 | 0.00 |
| Area Manager | 5.00 | 5.00 | 5.00 | 5.00 | 0.00 |
| Senior Manager | 2.00 | 2.00 | 2.00 | 2.00 | 0.00 |
| Specialist In Transportation | 7.00 | 7.00 | 7.00 | 7.00 | 0.00 |
| Program Manager | 19.00 | 20.00 | 20.00 | 20.00 | 0.00 |
| Accountant/Auditor | 5.00 | 5.00 | 5.00 | 5.00 | 0.00 |
| Analyst - Budget | 3.50 | 4.00 | 4.00 | 4.00 | 0.00 |
| Risk Manager Specialist | 1.00 | 1.00 | 1.00 | 1.00 | 0.00 |
| Loss Control Specialist | 1.00 | 1.00 | 1.00 | 1.00 | 0.00 |
| Buyer | 8.00 | 8.00 | 8.00 | 8.00 | 0.00 |
| Project Manager | 8.00 | 9.00 | 9.00 | 9.00 | 0.00 |
| Architect | 2.00 | 3.00 | 3.00 | 3.00 | 0.00 |
| Engineer | 2.00 | 1.00 | 1.00 | 1.00 | 0.00 |
| Construction Representative | 3.00 | 3.00 | 3.00 | 3.00 | 0.00 |
| Construction Rep Sys | 2.00 | 2.00 | 2.00 | 2.00 | 0.00 |
| Manager Central Facilities | 1.00 | 1.00 | 1.00 | 1.00 | 0.00 |
| Specialist | 9.00 | 14.00 | 16.00 | 16.00 | 2.00 |
| Foreman | 1.00 | 1.00 | 1.00 | 1.00 | 0.00 |
| Assistant Manager | 7.00 | 7.00 | 7.00 | 7.00 | 0.00 |
| Maintenance Program Manager | 8.00 | 8.00 | 8.00 | 8.00 | 0.00 |
| Professional Positions | 103.50 | 112.00 | 114.00 | 114.00 | 2.00 |
| Technician | 2.00 | 3.00 | 2.00 | 2.00 | (1.00) |
| Custodian | 703.30 | 728.50 | 728.50 | 728.50 | 0.00 |
| Bus Aide | 49.00 | 46.00 | 46.00 | 46.00 | 0.00 |
| Bus Driver | 55.70 | 58.00 | 58.00 | 58.00 | 0.00 |
| Bus Driver - Lead | 2.00 | 3.00 | 3.00 | 3.00 | 0.00 |
| Bus Operations Technician | 7.00 | 7.00 | 7.00 | 7.00 | 0.00 |
| Driver Trainer | 2.00 | 2.00 | 2.00 | 2.00 | 0.00 |
| Mail Clerk - Messenger | 5.00 | 4.00 | 4.00 | 4.00 | 0.00 |
| Maintenance Staff | 114.00 | 111.00 | 112.00 | 112.00 | 1.00 |
| Secretary or Clerk | 52.60 | 48.00 | 47.00 | 47.00 | (1.00) |
| Telephone Operator | 2.00 | 1.00 | 1.00 | 1.00 | 0.00 |
| Truck Driver | 4.00 | 3.00 | 3.00 | 3.00 | 0.00 |
| Warehouseman | 11.00 | 8.00 | 8.00 | 8.00 | 0.00 |
| Mechanic or Helper | 8.00 | 7.00 | 7.00 | 7.00 | 0.00 |
| Equipment Repairmen | 8.00 | 8.00 | 8.00 | 8.00 | 0.00 |
| Support Positions | 1,025.50 | 1,037.50 | 1,036.50 | 1,036.50 | (1.00) |
| Total Positions: | 1,129.00 | 1,149.50 | 1,150.50 | 1,150.50 | 1.00 |
| Chief Operating Officer | 1,129.00 | 1,149.50 | 1,150.50 | 1,150.50 | 1.00 |

Positions by Department

| Combined Funds | Actual Expenditures FY2008 | Revised Budget FY2009 | Superintendent's Recommended FY2010 | Board Request FY2010 | Change + / (-) FY2010 |
|---|----------------------------------|-----------------------------|---|----------------------------|-----------------------------|
| Positions: | | | | | |
| Technology | | | | | |
| Chief Officer | 1.00 | 1.00 | 1.00 | 1.00 | 0.00 |
| Senior Manager | 4.00 | 4.00 | 4.00 | 4.00 | 0.00 |
| Program Manager | 2.00 | 2.00 | 2.00 | 2.00 | 0.00 |
| Programmer/Analyst | 50.00 | 51.00 | 52.00 | 52.00 | 1.00 |
| Teacher | 5.00 | 5.00 | 5.00 | 5.00 | 0.00 |
| Support Specialist | 2.60 | 2.60 | 2.60 | 2.60 | 0.00 |
| Specialist | 3.00 | 3.00 | 3.00 | 3.00 | 0.00 |
| Professional Positions | 67.60 | 68.60 | 69.60 | 69.60 | 1.00 |
| Technician | 1.00 | 2.00 | 1.00 | 1.00 | (1.00) |
| Secretary or Clerk | 7.00 | 6.00 | 7.00 | 7.00 | 1.00 |
| Computer Lab Technician | 75.30 | 69.50 | 66.50 | 66.50 | (3.00) |
| Support Positions | 83.30 | 77.50 | 74.50 | 74.50 | (3.00) |
| Total Positions: Technology | 150.90 | 146.10 | 144.10 | 144.10 | (2.00) |
| Total Positions - Combined Funds | 9,072.70 | 9,244.50 | 9,230.70 | 9,230.70 | (13.80) |

