

## Revenue Overview Operating Funds

### County Revenue

County funding for FY2010 is approved at \$592.9 million, which is an increase of \$8.2 million or 1.4% above the FY2009 amount. This funding amount satisfies the maintenance of effort requirement.

### State Revenue

State aid to education is based on unrestricted funding for four programs, one based on total student enrollment and three based on the enrollments of three categories of students with special needs. Total State aid in FY2010 is estimated to decrease by \$5.2 million. The decrease is related to our share of the reimbursement amount due to the State caused by a calculation error in the State funding level for FY08. In addition, the State education formula is fully funded by using \$8.7 million in federal stimulus funds. Total state revenues are estimated at \$275.8 million.

### Federal Revenue

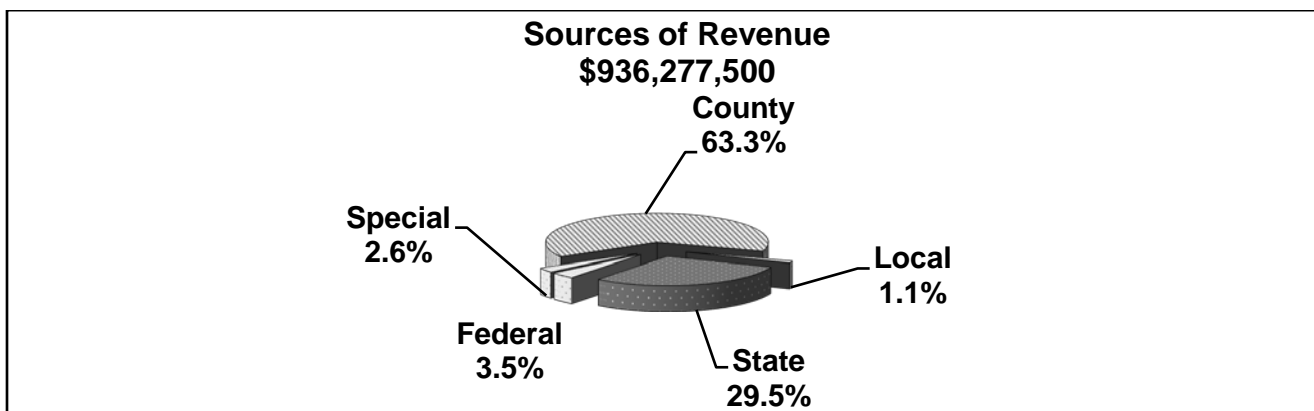
Federal revenues are estimated to increase by only \$144,400 to \$33.2 million. Most of these federal dollars go towards restricted grant programs such as Title I, Aid to the Handicapped, and Title II Innovative Education. The total amount also includes \$2.0 million in discretionary funding from the federal survey cards (Impact Aid), which are completed each fall. An amount of \$8.7 million of federal stimulus funding is included as a component of State revenue. The Board of Education will request appropriation authority from the county government for a transfer of \$8.7 million from the general fund to the restricted federal grant fund. Total federal revenue is estimated at \$33.2 million.

### Local Revenue

Local revenues are those funds generated by the school system. This includes investments, fees, refunds, and a projected carry-over (fund balance) from the prior fiscal year. The total amount of local funding for FY2010 is estimated at \$10.0 million.

### Special Revenue Fund

Special revenue funds are generated by school Food & Nutrition Services. These funds are expected to increase by \$2.5 million to \$24.5 million.



## Estimated Revenue Summary Operating Funds

	Actual Revenue FY 2008	Revised Budget FY 2009	Board Request FY 2010	Approved Budget FY 2010
<b>Federal:</b>				
Impact Aid	\$ 2,266,926	\$ 1,500,000	\$ 2,000,000	\$ 2,000,000
Vocational Education	708,048	707,000	658,100	658,100
Title I, Part A, Improving Basic Programs	10,390,098	10,460,000	10,100,000	10,100,000
Federal Aid to the Handicapped	15,720,926	14,550,000	14,809,000	14,809,000
Drug-Free Schools	230,335	255,000	233,000	233,000
Infant & Toddler	732,156	656,000	661,200	661,200
Pre-school	-	515,000	515,000	515,000
21st Century	289,409	150,000	-	-
Enhancing Education through Technology	88,987	107,000	92,400	92,400
Smaller Learning Communities	687,934	791,000	795,000	795,000
Title II, Improving Teacher Quality	2,417,344	2,530,000	2,488,000	2,488,000
Elementary and Secondary School Counseling	378,002	390,000	-	-
Teaching American History	302,824	-	337,000	337,000
Title III, English Language Acquisition	249,469	420,000	326,700	326,700
Miscellaneous Federal Programs	845,193	-	160,000	160,000
	<u>\$ 35,307,651</u>	<u>\$ 33,031,000</u>	<u>\$ 33,175,400</u>	<u>\$ 33,175,400</u>
<b>State:</b>				
State Share of Foundation Program	\$ 174,965,700	\$ 182,044,910	\$ 178,140,696	\$ 178,173,179
Geographical Cost of Education Index	-	5,176,879	2,596,771	8,655,422
State Repayment of FY09 Wealth Calc Error	-	-	-	(5,154,362)
Transportation	18,219,670	18,719,088	20,214,425	20,213,443
Handicapped-Regular	17,705,596	16,883,232	15,767,591	15,872,616
Handicapped-Non Public	8,524,718	7,700,000	7,573,409	6,266,409
Compensatory Education	37,356,086	39,904,331	41,571,990	41,571,990
Limited English Proficiency	3,934,381	4,461,569	5,362,388	5,363,303
Non-Public Placements	514,115	1,400,000	500,000	500,000
Medicaid	3,969,655	3,721,900	2,663,000	2,663,000
Infants & Toddlers	568,464	500,000	1,037,600	1,037,600
Out of County Tuition	541,142	300,000	300,000	403,000
Quality Teacher Incentive Act	1,019,000	-	-	-
Miscellaneous State Programs	1,444,887	210,000	210,000	210,000
	<u>\$ 268,763,414</u>	<u>\$ 281,021,909</u>	<u>\$ 275,937,870</u>	<u>\$ 275,775,600</u>
<b>Local:</b>				
Investment Interest Income	\$ 3,406,095	\$ 2,900,000	\$ 1,500,000	\$ 1,500,000
Proceeds from Sale of Scrap	5,877	6,991	6,991	7,000
Tuition Non-Resident Pupils	552,615	100,000	400,000	400,000
Adult Education Fees	152,223	100,000	125,000	125,000
Summer School Fees	416,132	500,000	425,000	425,000
Liquidation of Encumbrances	-	1,500,000	500,000	500,000
Miscellaneous Local Programs	1,251,333	1,000,000	1,000,000	1,000,000
	<u>\$ 5,784,275</u>	<u>\$ 6,106,991</u>	<u>\$ 3,956,991</u>	<u>\$ 3,957,000</u>

## Estimated Revenue Summary Operating Funds

	Actual Revenue FY 2008	Revised Budget FY 2009	Board Request FY 2010	Approved Budget FY 2010
<b>Surplus (Deficit) from Prior Years</b>				
Fund Balance	\$ 2,800,000	\$ 4,500,000	\$ 6,000,000	\$ 6,000,000
<b>County Funds:</b>				
Local Appropriation	\$ 514,347,400	\$ 551,206,500	\$ 597,882,317	\$ 554,026,500
Debt Service	32,352,584	33,436,300	35,936,300	38,853,000
	<u>\$ 546,699,984</u>	<u>\$ 584,642,800</u>	<u>\$ 633,818,617</u>	<u>\$ 592,879,500</u>
<b>Total Combined Revenue</b>	<u><b>\$ 859,355,324</b></u>	<u><b>\$ 909,302,700</b></u>	<u><b>\$ 952,888,878</b></u>	<u><b>\$ 911,787,500</b></u>
<b>Special Revenue Fund</b>	<u>\$ 20,310,352</u>	<u>\$ 22,000,000</u>	<u>\$ 24,490,000</u>	<u>\$ 24,490,000</u>
<b>Total Operating Revenue</b>	<u><b>\$ 879,665,676</b></u>	<u><b>\$ 931,302,700</b></u>	<u><b>\$ 977,378,878</b></u>	<u><b>\$ 936,277,500</b></u>

## Estimated Revenue Description General Fund

### Federal:

#### Public Law 874 Assistance (Impact Aid)

This program provides supplemental funds by the federal government for children of certain civilian and military federal employees.

### State:

#### State Share – Foundation Program

This is state foundation funding based upon Education Article 5-202.

#### Geographical Cost of Education Index (GCEI)

Based upon Education Article 5-202, this is an adjustment used to reflect regional differences in the cost of providing educational services that are outside the control of local jurisdictions. Unlike other parts of the Thornton Plan, funding based on GCEI is not mandatory.

#### Transportation

This is the state funding based upon Education Article 5-205.

#### Handicapped-Regular

This is the state funding based upon Education Article 5-209.

#### Handicapped-Nonpublic

This is the state funding based upon Education Article 8-401.

#### Compensatory Aid

This is the state funding based upon Education Article 5-207.

#### LEP ESOL

This is the state funding based upon Education Article 5-208.

#### Out-of-County Tuition

This is local reimbursement for out-of-county students enrolled in Anne Arundel County Public Schools.

#### Quality Teacher Incentive

This is state funding based upon Education Article 6-306.

### Local:

#### Investment Interest Income

This is the interest earned on investments.

#### Proceeds from Sale of Scrap

This is the amount recovered from recycling.

## Estimated Revenue Description General Fund

### Tuition Non-Resident Pupils

This is funding collected from parents, agencies, and/or other school systems for children educated in, but not residents of Anne Arundel County.

### Adult Education Fees

This is a fee collected for the evening high school program.

### Summer School Fees

This is a fee collected for the summer school program.

### Liquidation of Encumbrances

Removal of prior commitments for the procurement of goods and services which have not been received by Anne Arundel County Public Schools.

### Surplus:

These funds are appropriations from the school system fund balance at the end of the prior fiscal year.

### County:

#### Local Appropriation

County's general fund appropriation to the school system operating budget.

#### Debt Service

Funding to pay principal and interest on all bonds and other debt instruments issued on behalf of the school system.



## Estimated Revenue General Fund Summary

	Actual Revenue FY 2008	Revised Budget FY 2009	Board Request FY 2010	Approved Budget FY 2010
<b>Federal:</b>				
Impact Aid	\$ 2,266,926	\$ 1,500,000	\$ 2,000,000	\$ 2,000,000
	<u>\$ 2,266,926</u>	<u>\$ 1,500,000</u>	<u>\$ 2,000,000</u>	<u>\$ 2,000,000</u>
<b>State:</b>				
State Share of Foundation Program	\$ 174,965,700	\$ 182,044,910	\$ 178,140,696	\$ 178,173,179
Geographical Cost of Education Index	-	5,176,879	2,596,771	8,655,422
State Repayment of FY09 Wealth Calc Error	-	-	-	(5,154,362)
Transportation	18,219,670	18,719,088	20,214,425	20,213,443
Handicapped-Regular	17,705,596	16,883,232	15,767,591	15,872,616
Handicapped-Non Public	8,524,718	7,700,000	7,573,409	6,266,409
Compensatory Education	37,356,086	39,904,331	41,571,990	41,571,990
LEP ESOL	3,934,381	4,461,569	5,362,388	5,363,303
Out of County Tuition	541,142	300,000	300,000	403,000
Quality Teacher Incentive Act	1,019,000	-	-	-
	<u>\$ 262,266,293</u>	<u>\$ 275,190,009</u>	<u>\$ 271,527,270</u>	<u>\$ 271,365,000</u>
<b>Local:</b>				
Investment Interest Income	3,406,095	2,900,000	1,500,000	1,500,000
Proceeds from Sale of Scrap	5,877	6,991	6,991	7,000
Tuition Non-Resident Pupils	552,615	100,000	400,000	400,000
Adult Education Fees	152,223	100,000	125,000	125,000
Summer School Fees	416,132	500,000	425,000	425,000
Liquidation of Encumbrances	-	1,500,000	500,000	500,000
Miscellaneous Local Revenue	1,076,605	1,000,000	1,000,000	1,000,000
	<u>\$ 5,609,547</u>	<u>\$ 6,106,991</u>	<u>\$ 3,956,991</u>	<u>\$ 3,957,000</u>
<b>Surplus (Deficit) from Prior Years</b>				
Fund Balance	\$ 2,800,000	\$ 4,500,000	\$ 6,000,000	\$ 6,000,000
<b>County Funds:</b>				
Local Appropriation	\$ 514,347,400	\$ 551,206,500	\$ 597,882,317	\$ 554,026,500
Debt Service	32,352,584	33,436,300	35,936,300	38,853,000
	<u>\$ 546,699,984</u>	<u>\$ 584,642,800</u>	<u>\$ 633,818,617</u>	<u>\$ 592,879,500</u>
<b>Total Operating Fund Revenue</b>	<u>\$ 819,642,750</u>	<u>\$ 871,939,800</u>	<u>\$ 917,302,878</u>	<u>\$ 876,201,500</u>

## Estimated Revenue Description Grant Fund Programs

### Federal:

#### Vocational Education

This program provides for staff development, career guidance services, and the purchase of equipment for students participating in vocational education programs.

#### TITLE I – Improving Basic Programs

This program provides assistance to improve the learning opportunities of educationally deprived children by providing opportunities for them to acquire the knowledge and skills contained in Maryland's challenging state standards. Schools are selected based on the concentration of children from low income families.

#### Federal Aid to the Handicapped (IDEA – Special Education)

This program provides funds for special education teachers, teaching assistants, and other services for students with disabilities from ages three through twenty.

#### Drug-Free Schools

This program has enabled in-service training, intervention programs, and curriculum design and implementation for grades K-12.

#### Infants & Toddlers

This program provides funds for special education teachers, teaching assistants, and other services for students with disabilities from birth through age three.

#### Preschool

This program provides financial assistance for initiatives that provide preschool experiences for the economically disadvantaged.

#### 21<sup>st</sup> Century

This program provides community learning centers that provide academic enrichment and development opportunities for students and their families. Schools are selected based on the concentration of children from low income families.

#### Enhancing Education through Technology

This program provides funds to improve student academic achievement through the use of technology in elementary and secondary schools.

#### Smaller Learning Communities

This program funds the planning, implementation, and expansion of smaller learning communities through research-based restructuring in large high schools.

#### Title II- Improving Teacher Quality

This program provides funds for class size reduction teachers. It also provides funds to increase student achievement through improving teacher quality by providing professional development for teachers and administrators to increase the number of highly qualified teachers and administrators.

## Estimated Revenue Description Grant Fund Programs

### Elementary and Secondary School Counseling

This program funds counseling services that focus on prevention and early intervention for elementary students. The focus will be on developing and identifying effective counseling programs that can be easily replicated and disseminated.

### Teaching American History

This program funds professional development to help prepare teachers of American History to master a challenging combination of three related professions: historian, archivist, and classroom instruction.

### Title III – English Language Acquisition

This program assists students whose native language is other than English to integrate into regular education.

### Stimulus Funding Impact to Anne Arundel County Public Schools (FY2010)

Notification of federal funding through the American Recovery and Reinvestment Act (ARRA) was not received timely to be recognized as a component of the Anne Arundel County Public Schools FY2010 Operating Budget adopted on June 17, 2009 by the Board of Education. Also the State of Maryland fully funded the educational formulas (generally known as the Thornton funding formula) by using ARRA State Fiscal Stabilization Funds (SFSF). Pursuant to the Education Article of the Annotated Code of Maryland, 5-105(c), the Board of Education must request appropriation authority from the county fiscal authority (County Council) for revenue received after the adoption of the current fiscal year budget. The Board of Education will request appropriation authority through a 2<sup>nd</sup> quarter transfer bill to recognize \$33.7 million in restricted grant funds of which;

- \$18.9 million in increased funding MUST be used to support special education services,
- \$6.1 million in increased funding MUST be used to support Title I elementary schools, and
- \$8.7 million in reallocated funding will be used to support teacher professional development and/or student achievement.

The \$8.7 million amount above was included in the AACPS adopted budget as a component of the state funding formula, however, reporting requirements mandate that this funding be treated as federal restricted funds. The Board of Education will request appropriation authority through the same 2<sup>nd</sup> quarter transfer bill for a transfer of \$8.7 million from the general fund to the restricted grant but represents no increase in overall funding.

## State:

### Nonpublic Placements

This program represents funding from the Maryland State Department of Education for partnership agreements between Anne Arundel County Public Schools and private vendors to reduce the cost of nonpublic placements.

### Medicaid

This program reimburses the school system for services provided to Medicaid-eligible special education students. These services include case management, psychological services, social work, speech services, and occupational and physical therapy.

## Estimated Revenue Description Grant Fund Programs

### Infants & Toddlers

This program provides funds for special education teachers, teaching assistants, and other services for students with disabilities from birth through age three.

## Estimated Revenue Grant Fund Summary

	Actual Revenue FY 2008	Revised Budget FY 2009	Board Request FY 2010	Approved Budget FY 2010
<b>Federal:</b>				
Vocational Education	\$ 708,048	\$ 707,000	\$ 658,100	\$ 658,100
Title I, Part A, Improving Basic Programs	10,390,098	10,460,000	10,100,000	10,100,000
Federal Aid to the Handicapped	15,720,926	14,550,000	14,809,000	14,809,000
Drug-Free Schools	230,335	255,000	233,000	233,000
Infant & Toddler	732,156	656,000	661,200	661,200
Pre-school	-	515,000	515,000	515,000
21st Century	289,409	150,000	-	-
Enhancing Education through Technology	88,987	107,000	92,400	92,400
Smaller Learning Communities	687,934	791,000	795,000	795,000
Title II, Improving Teacher Quality	2,417,344	2,530,000	2,488,000	2,488,000
Elementary and Secondary School Counseling	378,002	390,000	-	-
Teaching American History	302,824	-	337,000	337,000
Title III, English Language Acquisition	249,469	420,000	326,700	326,700
Miscellaneous Federal Programs	845,193	-	160,000	160,000
	<u>\$ 33,040,725</u>	<u>\$ 31,531,000</u>	<u>\$ 31,175,400</u>	<u>\$ 31,175,400</u>
<b>State:</b>				
Non-Public Placements	\$ 514,115	\$ 1,400,000	\$ 500,000	\$ 500,000
Medicaid	3,969,655	3,721,900	2,663,000	2,663,000
Infants & Toddlers	568,464	500,000	1,037,600	1,037,600
Miscellaneous State Programs	1,444,887	210,000	210,000	210,000
	<u>\$ 6,497,121</u>	<u>\$ 5,831,900</u>	<u>\$ 4,410,600</u>	<u>\$ 4,410,600</u>
<b>Local:</b>				
Miscellaneous Local Programs	\$ 174,728	\$ -	\$ -	\$ -
	<u>\$ 174,728</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>
<b>Total Grant Fund Revenue</b>	<u>\$ 39,712,574</u>	<u>\$ 37,362,900</u>	<u>\$ 35,586,000</u>	<u>\$ 35,586,000</u>

## Estimated Revenue Description Special Revenue Fund

### **Sale of Food:**

The sale of food revenues represents cash receipts collected for the price of lunch, breakfast and à la carte items purchased by students and school staff in the school cafeteria.

### **Federal:**

This revenue category is the per meal reimbursement under the National School Lunch and Breakfast Programs.

### **State:**

This revenue is the state revenue match for food service, based on the percentage of federal reimbursement earned.

### **Local:**

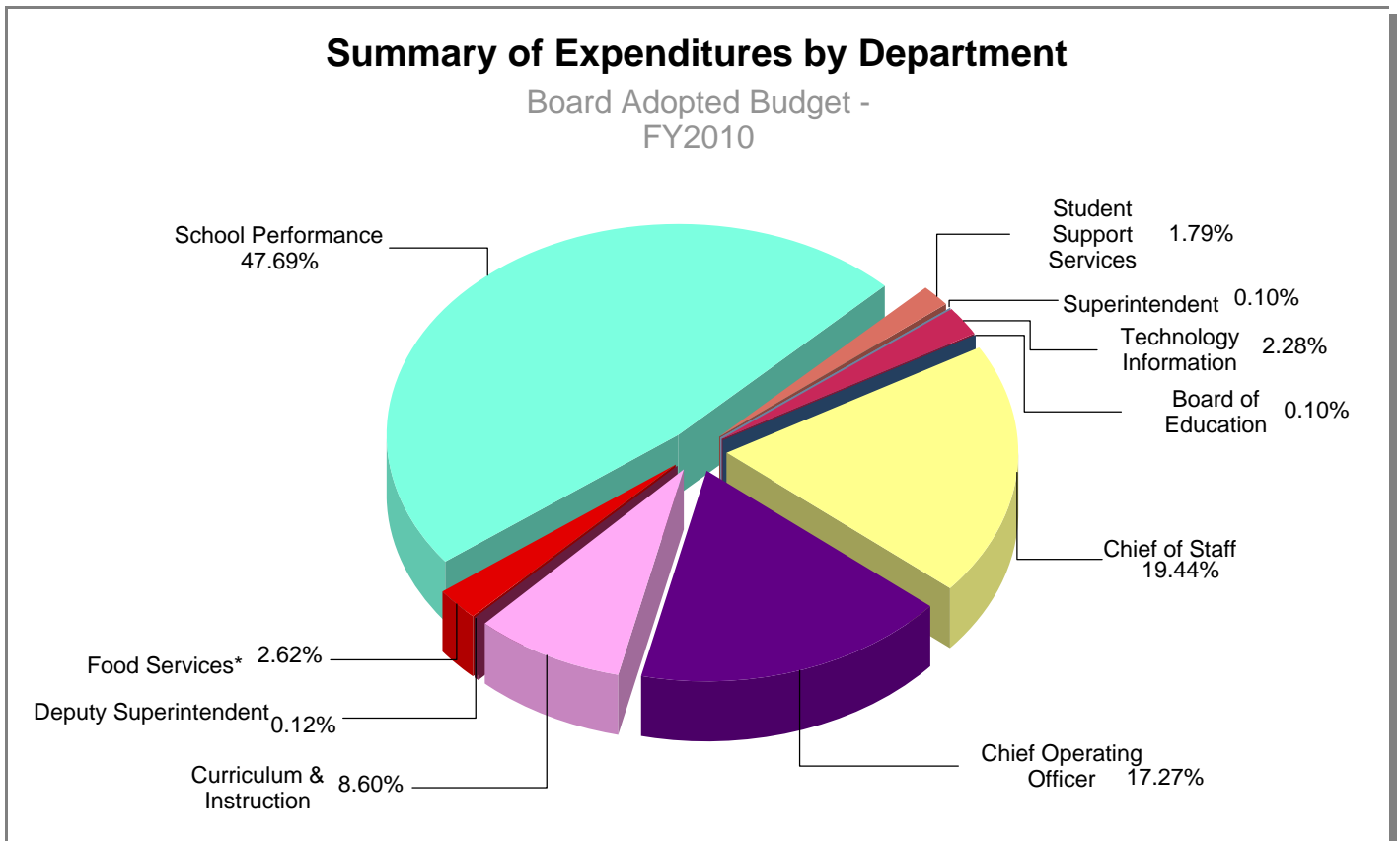
This revenue represents interest earned on investments and miscellaneous income.

## Estimated Revenue Special Revenue Fund Summary

	Actual Revenue FY 2008	Revised Budget FY 2009	Board Request FY 2010	Approved Budget FY 2010
<b>Revenue Source:</b>				
Sale of Food	\$ 11,730,818	\$ 13,815,000	\$ 15,000,000	\$ 15,000,000
Federal	7,892,694	7,500,000	8,740,000	8,740,000
State	429,768	385,000	450,000	450,000
Local	257,072	300,000	300,000	300,000
<b>Total Special Revenue Fund</b>	<b>\$ 20,310,352</b>	<b>\$ 22,000,000</b>	<b>\$ 24,490,000</b>	<b>\$ 24,490,000</b>

## Summary of Expenditures by Department

	Actual Expenditures FY2008	Revised Budget FY2009	Board Request FY2010	Board Adopted FY2010
<b>All Operating Funds</b>				
Board of Education	\$ 815,288	\$ 927,779	\$ 935,527	\$ 916,038
Superintendent	874,632	951,106	967,150	921,098
Deputy Superintendent	813,502	1,212,332	1,223,245	1,162,046
School Performance	421,065,954	456,127,564	468,641,990	446,485,260
Curriculum & Instruction	82,935,265	82,037,357	84,074,474	80,492,105
Student Support Services	15,269,429	15,104,812	15,005,883	16,755,391
Chief of Staff	168,429,905	173,918,043	195,176,018	182,033,873
Chief Operating Officer	143,439,635	157,352,972	164,781,992	161,670,756
Technology Information	20,717,084	21,670,735	22,082,599	21,350,933
Food Services*	20,904,350	22,000,000	24,490,000	24,490,000
<b>Total All Operating Funds</b>	<b>\$ 875,265,044</b>	<b>\$ 931,302,700</b>	<b>\$ 977,378,878</b>	<b>\$ 936,277,500</b>



\* Food Services is entirely captured in the Special Revenue Fund

## Summary of Expenditures by Department

	Actual Expenditures FY2008	Revised Budget FY2009	Board Request FY2010	Board Adopted FY2010
<b>General Funds</b>				
Board of Education	\$ 815,288	\$ 927,779	\$ 935,527	\$ 916,038
Superintendent	874,632	951,106	967,150	921,098
Deputy Superintendent	813,502	1,212,332	1,223,245	1,162,046
School Performance	421,065,954	456,127,564	468,641,990	446,485,260
Curriculum & Instruction	51,882,526	53,844,417	56,986,274	53,403,905
Student Support Services	14,830,185	14,602,592	14,820,483	16,569,991
Chief of Staff	160,228,921	165,250,303	186,863,618	173,721,473
Chief Operating Officer	143,439,635	157,352,972	164,781,992	161,670,756
Technology Information	20,717,084	21,670,735	22,082,599	21,350,933
<b>Total General Funds</b>	<u>\$ 814,667,727</u>	<u>\$ 871,939,800</u>	<u>\$ 917,302,878</u>	<u>\$ 876,201,500</u>
<b>Grant Funds</b>				
Curriculum & Instruction	\$ 31,052,739	\$ 28,192,940	\$ 27,088,200	\$ 27,088,200
Student Support Services	439,244	502,220	185,400	185,400
Chief of Staff	8,200,984	8,667,740	8,312,400	8,312,400
<b>Total Grant Funds</b>	<u>\$ 39,692,967</u>	<u>\$ 37,362,900</u>	<u>\$ 35,586,000</u>	<u>\$ 35,586,000</u>
<b>Special Revenue Funds</b>				
Food Services*	\$ 20,904,350	\$ 22,000,000	\$ 24,490,000	\$ 24,490,000
<b>Total Special Revenue Fund</b>	<u>\$ 20,904,350</u>	<u>\$ 22,000,000</u>	<u>\$ 24,490,000</u>	<u>\$ 24,490,000</u>
<b>Total: All Operating Funds</b>	<u><u>\$ 875,265,044</u></u>	<u><u>\$ 931,302,700</u></u>	<u><u>\$ 977,378,878</u></u>	<u><u>\$ 936,277,500</u></u>

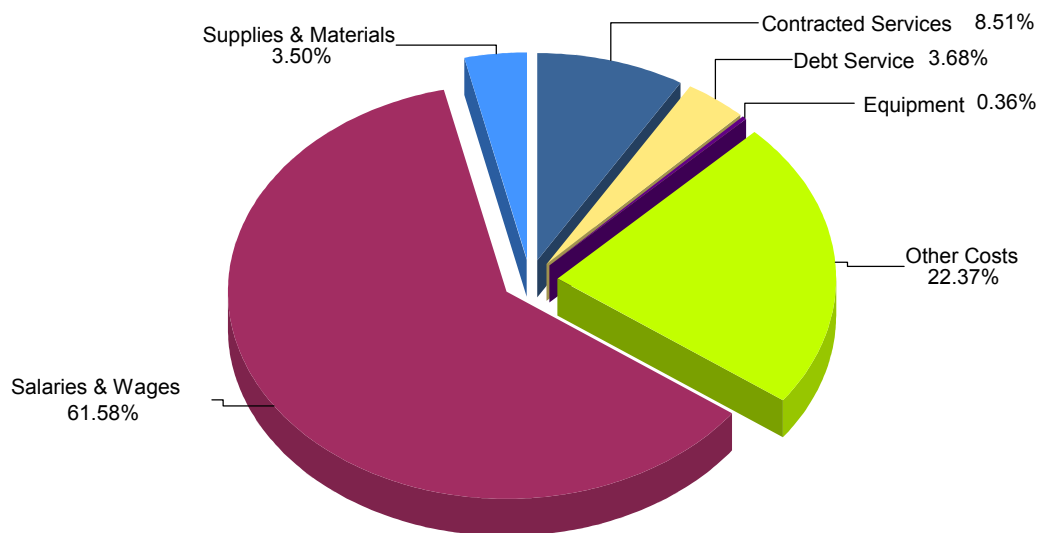
\* Food Services is entirely captured in the Special Revenue Fund

### Summary of Expenditures by Object

	Actual Expenditures FY2008	Revised Budget FY2009	Board Request FY2010	Board Adopted FY2010
<b>All Operating Funds</b>				
Salaries & Wages	\$ 545,125,246	\$ 585,063,185	\$ 601,895,052	\$ 575,654,651
Contracted Services	72,534,408	79,493,973	83,218,224	79,675,078
Supplies & Materials	33,294,595	30,747,162	34,189,535	32,766,021
Other Costs	188,604,767	198,584,482	218,643,617	206,714,671
Equipment	3,353,444	3,977,598	3,496,150	2,614,079
Debt Service	32,352,584	33,436,300	35,936,300	38,853,000
<b>Total All Operating Funds</b>	<b>\$ 875,265,044</b>	<b>\$ 931,302,700</b>	<b>\$ 977,378,878</b>	<b>\$ 936,277,500</b>

### Summary of Expenditures by Object

Board Adopted Budget - FY2010



## Summary of Expenditures by Object

	Actual Expenditures FY2008	Revised Budget FY2009	Board Request FY2010	Board Adopted FY2010
<b>General Funds</b>				
Salaries & Wages	\$ 513,525,540	\$ 554,144,345	\$ 570,916,252	\$ 544,675,851
Contracted Services	69,232,120	76,036,723	80,564,924	77,021,778
Supplies & Materials	23,454,912	22,054,572	23,984,335	22,560,821
Other Costs	173,868,286	182,872,262	202,863,417	190,934,471
Equipment	2,234,285	3,395,598	3,037,650	2,155,579
Debt Service	32,352,584	33,436,300	35,936,300	38,853,000
<b>Total General Funds</b>	<b>\$ 814,667,727</b>	<b>\$ 871,939,800</b>	<b>\$ 917,302,878</b>	<b>\$ 876,201,500</b>
<b>Grant Funds</b>				
Salaries & Wages	\$ 24,660,829	\$ 23,368,840	\$ 22,778,800	\$ 22,778,800
Contracted Services	2,040,227	2,137,250	1,253,300	1,253,300
Supplies & Materials	2,016,645	1,332,590	1,335,200	1,335,200
Other Costs	9,924,454	10,252,220	9,905,200	9,905,200
Equipment	1,050,812	272,000	313,500	313,500
<b>Total Grant Funds</b>	<b>\$ 39,692,967</b>	<b>\$ 37,362,900</b>	<b>\$ 35,586,000</b>	<b>\$ 35,586,000</b>
<b>Special Revenue Fund</b>				
Salaries & Wages	\$ 6,938,877	\$ 7,550,000	\$ 8,200,000	\$ 8,200,000
Contracted Services	1,262,061	1,320,000	1,400,000	1,400,000
Supplies & Materials	7,823,038	7,360,000	8,870,000	8,870,000
Other Costs	4,812,027	5,460,000	5,875,000	5,875,000
Equipment	68,347	310,000	145,000	145,000
<b>Total Special Revenue Fund</b>	<b>\$ 20,904,350</b>	<b>\$ 22,000,000</b>	<b>\$ 24,490,000</b>	<b>\$ 24,490,000</b>
<b>Total: All Operating Funds</b>	<b>\$ 875,265,044</b>	<b>\$ 931,302,700</b>	<b>\$ 977,378,878</b>	<b>\$ 936,277,500</b>

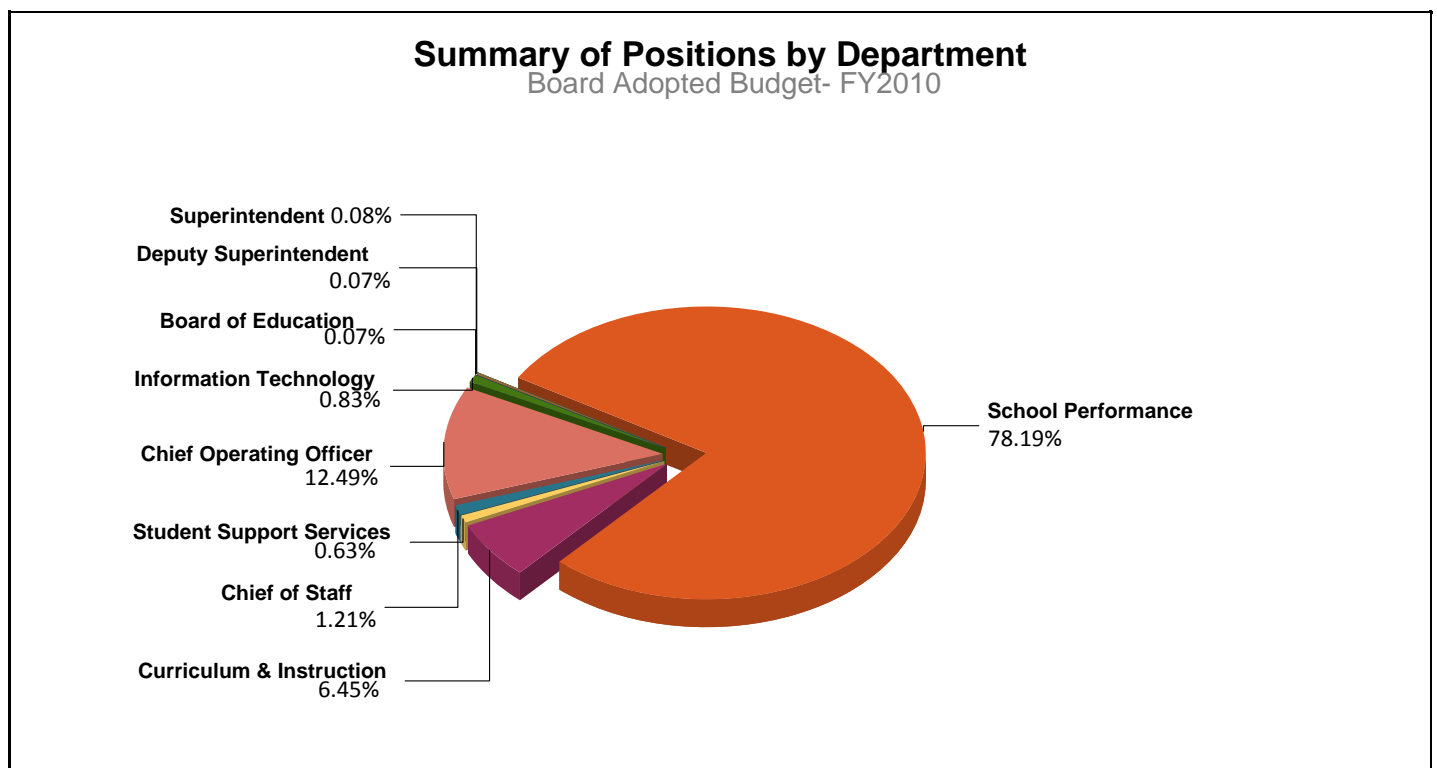
**Definitions:**

<b>Salaries &amp; Wages:</b>	Expenditures incurred for personnel of AACPS, including position and non-position expenditures.
<b>Contracted Services:</b>	Expenditures for services performed by persons, groups or companies, not employed by AACPS.
<b>Supplies &amp; Materials:</b>	Expenditures for consumable materials in schools and offices.
<b>Other Costs:</b>	Expenditures for employees benefits, mileage reimbursements and other miscellaneous expenditures not classified elsewhere.
<b>Equipment:</b>	Expenditures for new or replacement fixed assets including equipment, vehicles, buildings, and other capitalized property.



## Summary of Positions by Department

Combined Funds*	Actual Expenditures FY2008	Revised Budget FY2009	Board Request FY2010	Board Adopted FY2010
<b>Positions:</b>				
Board of Education	6.00	6.00	6.00	6.00
Superintendent	8.00	7.00	7.00	7.00
Deputy Superintendent	7.00	7.00	7.00	6.00
School Performance	7,052.30	7,219.00	7,216.50	7,209.50
Curriculum & Instruction	620.80	600.80	592.00	595.00
Student Support Services	65.70	63.30	58.80	57.80
Chief of Staff	107.30	111.30	111.30	111.30
Chief Operating Officer	1,132.00	1,153.50	1,154.50	1,151.50
Information Technology	75.60	76.60	77.60	76.60
<b>Total Positions - Combined Funds*</b>	<b>9,074.70</b>	<b>9,244.50</b>	<b>9,230.70</b>	<b>9,220.70</b>



\* Combined Funds includes General and Grant Funds only.

## Positions by Department

Combined Funds	Actual Expenditures FY2008	Revised Budget FY2009	Board Request FY2010	Board Adopted FY2010
<b>Positions:</b>				
<b>Board of Education</b>				
Supervisor	1.00	1.00	1.00	1.00
Accountant/Auditor	3.00	3.00	3.00	3.00
Staff Assistant	1.00	1.00	1.00	1.00
<b>Professional Positions</b>	<b>5.00</b>	<b>5.00</b>	<b>5.00</b>	<b>5.00</b>
Secretary or Clerk	1.00	1.00	1.00	1.00
<b>Support Positions</b>	<b>1.00</b>	<b>1.00</b>	<b>1.00</b>	<b>1.00</b>
<b>Total Positions: Board of Education</b>	<b>6.00</b>	<b>6.00</b>	<b>6.00</b>	<b>6.00</b>
<b>Superintendent</b>				
Superintendent	1.00	1.00	1.00	1.00
Director	1.00	1.00	1.00	1.00
Specialist	2.00	2.00	2.00	2.00
<b>Professional Positions</b>	<b>4.00</b>	<b>4.00</b>	<b>4.00</b>	<b>4.00</b>
Secretary to Superintendent	2.00	2.00	2.00	2.00
Secretary or Clerk	2.00	1.00	1.00	1.00
<b>Support Positions</b>	<b>4.00</b>	<b>3.00</b>	<b>3.00</b>	<b>3.00</b>
<b>Total Positions: Superintendent</b>	<b>8.00</b>	<b>7.00</b>	<b>7.00</b>	<b>7.00</b>
<b>Deputy Superintendent</b>				
Deputy Superintendent	1.00	1.00	1.00	1.00
Supervisor	1.00	1.00	1.00	1.00
Project Manager	1.00	1.00	1.00	1.00
Specialist	1.00	1.00	1.00	1.00
<b>Professional Positions</b>	<b>4.00</b>	<b>4.00</b>	<b>4.00</b>	<b>4.00</b>
Secretary or Clerk	3.00	3.00	3.00	2.00
<b>Support Positions</b>	<b>3.00</b>	<b>3.00</b>	<b>3.00</b>	<b>2.00</b>
<b>Total Positions: Deputy Superintendent</b>	<b>7.00</b>	<b>7.00</b>	<b>7.00</b>	<b>6.00</b>

## Positions by Department

Combined Funds	Actual Expenditures FY2008	Revised Budget FY2009	Board Request FY2010	Board Adopted FY2010
<b>Positions:</b>				
<b>School Performance</b>				
Chief Officer	1.00	1.00	1.00	1.00
Director	7.00	7.00	7.00	7.00
Senior Manager	2.00	3.00	3.00	3.00
Principal	117.00	118.00	118.00	118.00
Assistant Principal	142.00	150.50	150.50	151.50
Coordinator	1.50	1.50	1.50	1.50
Program Manager	2.50	2.00	2.50	2.50
Counselor - Guidance	201.50	202.10	202.10	202.10
Psychologist	49.90	52.00	52.00	52.00
Pupil Personnel Worker	18.00	26.00	26.00	26.00
Social Worker	15.30	13.50	14.50	14.50
Administrative Trainee	10.00	10.00	10.00	10.00
Teacher	5,135.50	5,256.20	5,255.70	5,249.20
Business Manager	13.00	13.00	13.00	13.00
Specialist	6.00	3.50	7.00	6.50
Therapist - Occupational/Phys	53.00	54.50	54.50	54.50
<b>Professional Positions</b>	<b>5,775.20</b>	<b>5,913.80</b>	<b>5,918.30</b>	<b>5,912.30</b>
Instructional Asst	639.50	657.30	653.30	652.30
Permanent Substitutes	53.00	53.00	53.00	53.00
Technician	55.80	64.30	57.80	57.80
Aide Non-Instructional	1.00	1.00	1.00	1.00
Aide - Occupational/Physical	3.50	3.50	3.50	3.50
Secretary or Clerk	449.00	456.60	462.60	462.60
Computer Lab Technician	75.30	69.50	67.00	67.00
<b>Support Positions</b>	<b>1,277.10</b>	<b>1,305.20</b>	<b>1,298.20</b>	<b>1,297.20</b>
<b>Total Positions: School Performance</b>	<b>7,052.30</b>	<b>7,219.00</b>	<b>7,216.50</b>	<b>7,209.50</b>
<b>Curriculum &amp; Instruction</b>				
Assistant Superintendent	1.00	1.00	1.00	1.00
Director	4.00	4.00	4.00	4.00
Assistant Principal	2.00	3.00	1.50	1.50
Coordinator	23.50	22.50	23.50	23.50
Program Manager	5.10	7.60	6.10	6.10
Accountant/Auditor	0.50	0.50	0.00	0.00
Counselor - Guidance	0.50	0.00	1.00	1.00
Psychologist	4.40	6.50	5.40	5.40
Social Worker	0.20	3.80	3.30	3.30
Teacher	336.70	333.10	320.60	319.80
Specialist	9.60	7.00	7.50	10.30
<b>Professional Positions</b>	<b>387.50</b>	<b>389.00</b>	<b>373.90</b>	<b>375.90</b>
Instructional Asst	150.00	139.20	150.80	151.80
Permanent Substitutes	1.00	1.00	1.00	1.00
Technician	28.20	29.50	25.50	25.50
Aide Non-Instructional	2.00	0.00	0.00	0.00
Secretary or Clerk	51.00	41.20	39.80	39.80
Computer Lab Technician	1.20	1.00	1.00	1.00
<b>Support Positions</b>	<b>233.30</b>	<b>211.90</b>	<b>218.10</b>	<b>219.10</b>
<b>Total Positions: Curriculum &amp; Instruction</b>	<b>620.80</b>	<b>600.80</b>	<b>592.00</b>	<b>595.00</b>

## Positions by Department

Combined Funds	Actual Expenditures FY2008	Revised Budget FY2009	Board Request FY2010	Board Adopted FY2010
<b>Positions:</b>				
<b>Student Support Services</b>				
Assistant Superintendent	1.00	1.00	1.00	1.00
Director	4.00	4.00	4.00	4.00
Assistant In Pupil Services	3.00	3.00	3.00	3.00
Principal	1.00	1.00	1.00	1.00
Coordinator	2.00	3.00	3.00	3.00
Program Manager	3.00	3.00	3.00	3.00
Counselor - Guidance	4.00	3.50	1.50	1.50
Psychologist	4.60	5.20	4.20	4.20
Pupil Personnel Worker	3.00	3.50	3.50	3.50
Social Worker	4.00	1.00	1.00	1.00
Teacher	11.60	12.10	12.10	12.10
Support Specialist	2.00	2.00	2.00	2.00
Specialist	1.00	2.00	2.00	2.00
<b>Professional Positions</b>	<b>44.20</b>	<b>44.30</b>	<b>41.30</b>	<b>41.30</b>
Technician	2.00	1.00	1.00	1.00
Secretary or Clerk	19.50	18.00	16.50	15.50
<b>Support Positions</b>	<b>21.50</b>	<b>19.00</b>	<b>17.50</b>	<b>16.50</b>
<b>Total Positions:</b>	<b>65.70</b>	<b>63.30</b>	<b>58.80</b>	<b>57.80</b>
<b>Student Support Services</b>				
<hr/>				
<b>Chief of Staff</b>				
Chief of Staff	1.00	1.00	1.00	1.00
Director	4.00	4.00	4.00	4.00
Administrative Assistant	1.00	1.00	1.00	1.00
Staff Attorney	1.00	1.00	1.00	1.00
Officer	1.00	1.00	1.00	1.00
Supervisor	3.00	3.00	3.00	3.00
Senior Manager	7.00	7.00	7.00	7.00
Investigator	0.00	1.00	1.00	1.00
Coordinator	1.00	1.00	1.00	1.00
Program Manager	7.00	8.00	8.00	8.00
Assistant In Planning	2.00	2.00	2.00	2.00
Programmer/Analyst	1.00	0.00	0.00	0.00
Recruit/Staffing Specialist	8.00	8.00	8.00	8.00
Teacher	4.00	4.00	4.00	4.00
Specialist in Media Production	1.00	2.00	2.00	2.00
Support Specialist	5.00	5.00	5.00	5.00
Specialist	18.00	22.00	22.00	22.00
<b>Professional Positions</b>	<b>65.00</b>	<b>71.00</b>	<b>71.00</b>	<b>71.00</b>
Technician	3.00	3.00	3.00	3.00
Printer	7.00	6.00	6.00	6.00
Secretary or Clerk	32.30	31.30	31.30	31.30
<b>Support Positions</b>	<b>42.30</b>	<b>40.30</b>	<b>40.30</b>	<b>40.30</b>
<b>Total Positions:</b>	<b>107.30</b>	<b>111.30</b>	<b>111.30</b>	<b>111.30</b>
<b>Chief of Staff</b>				

## Positions by Department

Combined Funds	Actual Expenditures FY2008	Revised Budget FY2009	Board Request FY2010	Board Adopted FY2010
<b>Positions:</b>				
<b>Chief Operating Officer</b>				
Assistant Superintendent	1.00	0.00	0.00	0.00
Chief Officer	1.00	1.00	1.00	1.00
Director	1.00	2.00	2.00	2.00
Supervisor	6.00	7.00	7.00	7.00
Area Manager	5.00	5.00	5.00	5.00
Senior Manager	2.00	2.00	2.00	2.00
Specialist In Transportation	7.00	7.00	7.00	7.00
Program Manager	20.00	21.00	21.00	21.00
Accountant/Auditor	5.00	5.00	5.00	5.00
Analyst - Budget	3.50	4.00	4.00	4.00
Risk Manager Specialist	1.00	1.00	1.00	1.00
Loss Control Specialist	1.00	1.00	1.00	1.00
Buyer	8.00	8.00	8.00	8.00
Project Manager	8.00	9.00	9.00	9.00
Architect	2.00	3.00	3.00	3.00
Engineer	2.00	1.00	1.00	1.00
Construction Representative	3.00	3.00	3.00	3.00
Construction Rep Sys	2.00	2.00	2.00	2.00
Manager Central Facilities	1.00	1.00	1.00	1.00
Support Specialist	0.00	0.00	0.00	1.00
Specialist	10.00	16.00	18.00	16.00
Foreman	1.00	1.00	1.00	1.00
Assistant Manager	7.00	7.00	7.00	6.00
Maintenance Program Manag	8.00	8.00	8.00	8.00
<b>Professional Positions</b>	<b>105.50</b>	<b>115.00</b>	<b>117.00</b>	<b>115.00</b>
Technician	2.00	3.00	2.00	2.00
Custodian	703.30	728.50	728.50	728.50
Bus Aide	49.00	46.00	46.00	46.00
Bus Driver	55.70	58.00	58.00	58.00
Bus Driver - Lead	2.00	3.00	3.00	3.00
Bus Operations Technician	7.00	7.00	7.00	7.00
Driver Trainer	2.00	2.00	2.00	2.00
Mail Clerk - Messenger	5.00	4.00	4.00	4.00
Maintenance Staff	114.00	111.00	112.00	111.00
Secretary or Clerk	53.60	49.00	48.00	48.00
Telephone Operator	2.00	1.00	1.00	1.00
Truck Driver	4.00	3.00	3.00	3.00
Warehouseman	11.00	8.00	8.00	8.00
Mechanic or Helper	8.00	7.00	7.00	7.00
Equipment Repairmen	8.00	8.00	8.00	8.00
<b>Support Positions</b>	<b>1,026.50</b>	<b>1,038.50</b>	<b>1,037.50</b>	<b>1,036.50</b>
<b>Total Positions:</b>	<b>1,132.00</b>	<b>1,153.50</b>	<b>1,154.50</b>	<b>1,151.50</b>
<b>Chief Operating Officer</b>	<b>1,132.00</b>	<b>1,153.50</b>	<b>1,154.50</b>	<b>1,151.50</b>

## Positions by Department

Combined Funds	Actual Expenditures FY2008	Revised Budget FY2009	Board Request FY2010	Board Adopted FY2010
<b>Positions:</b>				
<b>Technology</b>				
Chief Officer	1.00	1.00	1.00	1.00
Senior Manager	4.00	4.00	4.00	4.00
Program Manager	2.00	2.00	2.00	2.00
Programmer/Analyst	50.00	51.00	52.00	52.00
Teacher	5.00	5.00	5.00	5.00
Support Specialist	2.60	2.60	2.60	2.60
Specialist	3.00	3.00	3.00	3.00
<b>Professional Positions</b>	<b>67.60</b>	<b>68.60</b>	<b>69.60</b>	<b>69.60</b>
Technician	1.00	2.00	1.00	1.00
Secretary or Clerk	7.00	6.00	7.00	6.00
<b>Support Positions</b>	<b>8.00</b>	<b>8.00</b>	<b>8.00</b>	<b>7.00</b>
<b>Total Positions: Technology</b>	<b>75.60</b>	<b>76.60</b>	<b>77.60</b>	<b>76.60</b>
<b>Total Positions - Combined Funds</b>	<b>9,074.70</b>	<b>9,244.50</b>	<b>9,230.70</b>	<b>9,220.70</b>